obligations and liabilities of all of its principals and employees. Insurance with limits lower than that set forth hereinafter will not be considered adequate insurance.

Comprehensive General Liability for $2,000,000 for combined single limit with a $4,000,000 Aggregate. Automobile liability for $1,000,000, and Workmen's Compensation Insurance of Statutory limits. In addition, professional liability for $2,000,000.

INDEMNIFICATION

Consultant will not be responsible for the means, methods, techniques, sequences or procedures of equipment installation or the safety precautions incident to this work. Client hereby agrees to indemnify and hold harmless Consultant, its agents and employees from all claims, damages, or judgments which may arise out of the failure of the Client, to perform the work in a safe and careful manner, notwithstanding the presence of or purported instructions or directions of Consultant, its employees or agents, or the requirements of any plans, specifications, or other documents applicable to the work furnished by Consultant. It is expressly understood, in consideration of the performance of the services enumerated herein at the price stated, that Persohn/Hahn Associates, Inc., assumes no liability on account of accidents to persons or damage to property, except for liability caused by Persohn/Hahn Associates, Inc., or their employees. Consultant will not be held responsible for any loss, damage or delay caused by accidents, strikes, lockouts, or by any other cause which is beyond its control, and in no event will Consultant be liable for consequential damages. However, Consultant will be responsible for specific instructions given by its employees to the elevator contractor and others.

TERMINATION OF AGREEMENT

This Agreement may be terminated by either party only upon default by either party which shall continue for seven (7) days after written notice thereof to the other party. In event of termination due to the fault of Client. Consultant will be compensated for all services rendered prior to such termination.

MISCELLANEOUS PROVISIONS

1. This Agreement will be binding upon and inure to the benefits of the parties hereto and their respective heirs, executors, administrators legal representatives and successors where permitted by this Agreement.

2. In case any one or more of the provisions contained in this Agreement will for any reason be held to be invalid, illegal, or unenforceable in any respect, such invalidity, illegality, or unenforceability will not effect any other provision thereof and this Agreement will be construed as if such invalid, illegal or unenforceable provision had never been contained herein.

3. This Agreement constitutes the sole and only agreement of the parties, hereto and supersedes any prior understandings, either written or oral, between the parties respecting the subject matter hereof.

FEE

A. The fee for each phase of our Basic Services is tabulated below. Progress payments will be requested as work is accomplished.

1.	**Design Phase**	**10,320**
2.	**Construction Document Phase**	**11,380**
3.	**Bidding/Negotiation Phase**	**2,800**
4.	**Construction Administration**	**6,960**
	Total	**$31,460**

Additional Services:

Services requested by the Client which materially increase the scope of basic services shall be billed as additional services at a rate of $175 per hour for the consultant and $40 an hour for secretarial.

Reimbursable Expenses:

Consultant will be reimbursed for the actual cost of travel expenses.

ACCEPTANCE OF PROPOSAL

For:

ACCEPTED

By:_____

Title: _____

Date: _____

Address:

For: PERSOHN/HAHN ASSOCIATES, INC.

ACCEPTED

By: Herb Smith

Title: CEO

Date: April 5, 2025

11621 Spring Cypress Road
Suite D
Tomball, Texas 77377

SLS
A SOCOTEC COMPANY
Corporate Headquarters
260 Palermo Avenue
Miami, Florida 33134

FIRE PROTECTION/LIFE SAFETY PROPOSAL:
LIFE SAFETY CONSULTING SERVICES

MSC Cruise Terminal AA/AAA Extension
Miami, Florida

PREPARED FOR:
AtkinsRéalis
ATTENTION:
Elizabeth Ogden

DATED:
April 04, 2025

SLS NO.: 1.7505

© 2023 SLS Consulting, LLC. All Rights Reserved.

SLS
A SOCOTEC COMPANY

I. INTRODUCTION

SLS Consulting, LLC. (SLS) submits this proposal to AtkinsRéalis, to provide fire protection and life safety consulting services associated with the proposed MSC Cruise Terminal AA/AAA Extension located in Miami, Florida. The intent of SLS's involvement is to assist the project team in developing a code compliance approach for the project, interfacing with the City of Miami Fire Department, providing peer reviews of architectural and engineering drawings prepared by the design professionals of record and supporting the project team with respect to issues associated with fire protection and life safety within the building.

The intent of SLS's involvement is to serve as the project's fire protection and life safety consultant to support AtkinsRéalis.

II. QUALIFICATIONS & RESUME

A summary of qualifications for Maria Genge (Principal of SLS), Joshua Wolk (Senior Associate), and references are provided in Attachment I of this proposal.

© 2023 SLS Consulting, LLC. All Rights Reserved.

SLS
A SOCOTEC COMPANY

III. BASE SCOPE OF SERVICES

SLS proposes the following scope of services to AtkinsRéalis:

a. Fire Protection and Life Safety Consulting Scope of Services

1. Project Team Meetings: Attend up to five (5) project meetings with the project team to review the project and to address miscellaneous project related issues and/or review deliverables prepared by SLS Consulting, LLC.

2. Miami Fire Department Meetings: Attend three (3) project meetings during the design and permitting phase with the Miami Fire Department to review the proposed project, associated code compliance approach and discuss required alternative methods of code compliance.

3. Miami Building Department Meetings: Attend two (2) project meetings during the design and permitting phase with the Miami Building Department to review the proposed project, associated code compliance approach and discuss required alternative methods of code compliance.

4. Fire Protection/Life Safety Narrative Report: Develop a Fire Protection/Life Safety Narrative report for the project that addresses the major fire protection and life safety code requirements of the applicable codes for the project. This report will minimally address the following requirements:

    - Construction Type
    - Means of Egress (occupant loading, number of exits, egress capacity, etc.)
    - High Rise Requirements: (if applicable)
    - Fire Protection systems (sprinkler, fire alarm, smoke alarm, smoke control, fire fighter communication, etc.)
    - Means of Egress Lighting and Markings
    - Emergency Power Requirements

    This report will be updated as needed based on comments from the project team, the City of Miami Fire Department and Building Departments. The intent of this report is to outline the code compliance approach and serve as a living document.

5. QA/QC Drawing Reviews: Complete three (3) multi-disciplinary fire protection/life safety drawing reviews for compliance with the project's Fire Protection/Life Safety Narrative report. A letter report and/or review of comments with the project team will be provided for each review and be structured to identify the condition of concern, indicate the applicable code requirements (with references) and to provide a recommendation for corrective action (where possible).

6. General Consulting: Provide up to twenty (20) hours of general consulting to address miscellaneous issues, provide additional deliverables, attend additional meetings, etc.

© 2023 SLS Consulting, LLC. All Rights Reserved.

b. Life Safety Drawings Scope of Services

1. Project Team Meetings: Attend up to three (3) meetings with the project team to review deliverables prepared by SLS Consulting, LLC and to review miscellaneous fire protection and life safety issues associated with the MSC Cruise Terminal AA/AAA Extension .

2. Preparation of Life Safety Drawings: Prepare the life safety drawings for MSC Cruise Terminal AA/AAA Extension to meet the requirements of the local AHJ as agreed upon with the City of Miami Building and Fire Departments. It has been assumed that AutoCAD files will be provided showing both layouts and that engineering associated with other disciplines (e.g., civil, electrical, structural, mechanical, etc.) will be completed by others. Life safety drawings will be revised up to one (1) times based on the project team's stakeholders and one (1) time(s) based on permit review comments made by the local AHJs.

3. General Consulting: Provide up to fifteen (15) hours of general consulting to review and respond to miscellaneous fire protection and life safety related issues associated with the Demo Project.

© 2023 SLS Consulting, LLC. All Rights Reserved.

SLS
A SOCOTEC COMPANY

IV. ADDITIONAL SCOPE OF SERVICES

Based on SLS's role on the project, examples of possible additional services potentially required for the project is:

1. Additional site visits, meetings with the project team and/or Building and Fire Departments.
2. Preparation of additional deliverables.
3. All appeals and/or equivalencies consulting if considered a high-rise building.
4. Performance based design evaluations utilizing timed egress and/or fire dynamics simulator (FDS)/computational fluid dynamics (CFD) models.
5. Variance/Equivalencies.
6. Design of fire protection systems (fire pump, sprinkler and fire alarm). If desired, SLS can include this scope of work.

If additional services are required to be provided, a cost and detailed scope of services will be presented to AtkinsRéalis, for review and approval prior to proceeding.

V. CLIENT RESPONSIBILITIES

For SLS to complete the proposed scope of services, AtkinsRéalis, will be subject to the following responsibilities:

1) Provide electronic access to project drawings and relevant project reports; and
2) Coordinate meetings.



© 2023 SLS Consulting, LLC. All Rights Reserved.

SLS
A SOCOTEC COMPANY

VI. PROFESSIONAL FEES & EXPENSES

The scope of services outlined in this proposal will be provided to AtkinsRéalis based on the following breakdown:

BASE SCOPE OF SERVICES (as referenced in Item III above):	**$43,000**
Fire Protection and Life Safety Consulting Scopes of Services	$25,000
Life Safety Drawings Scope of Services	$18,000
OPTIONAL SCOPE OF SERVICES (as referenced in Item III above):	**$0**

© 2023 SLS Consulting, LLC. All Rights Reserved.

SLS
A SOCOTEC COMPANY

TERMS AND CONDITIONS & ACCEPTANCE

Notes:
1. All lump sums are exclusive of reimbursable expenses.
2. Lump sums do not include an allowance for meetings or supervision except where specifically noted in the scope of services.
3. Hourly work will be charged according to actual hours spent as per the hourly rate schedule.
4. Payment terms: Invoices will be issued monthly and are due upon receipt. Consultant will invoice the Client based upon Consultant's work in place on a percent complete basis, based upon the shorter of work completed or time allotted. Budget estimates will be billed monthly as they occur. After 30 days, 1½ % per month a late fee will be charged. Consultant reserves the right to stop work on projects where invoices remain unpaid for over 60 days. Collection fees, including attorneys' fees, if required, will be charged to the Client.
5. Reimbursable expenses: are all expenses incurred by Consultant in connection with this Project on behalf of the Client and will be marked up by 15%. Reimbursable Expenses include, but are not limited to travel, long distance telephone charges, IT services, messenger service and reproduction costs. Subconsultants engaged by Consultant in connection with the Services to be provided shall be billed at Consultant's personnel rates as set forth herein. Laboratory fees and tests will be billed at a multiple of 1.25 of actual cost. All air travel in excess of four hours will be in business class. Travel time will be invoiced per the listed hourly rates.

EXCLUSIONS – LIFE SAFETY:

1. Consultant will not be responsible for coordination of work and payment requisition approvals.
2. All necessary documents, drawings and other relevant background information for the Project will be provided to the Consultant by the Client.
3. Contract Documents: As used in this proposal, reference to "Contract Documents" shall include applicable: Project design drawings and specifications issued prior to the execution of the Construction Contract.
4. Approved Submittals: As used in this proposal, reference to "Approved Submittals" shall include applicable: shop drawings, schedules, catalog cuts, samples, or reports approved by the Architect.
5. When deviations or deficiencies are observed and reported by Consultant, Consultant will request that the engineer of record approve remedial details.
6. The Client will give five (5) business days prior written notice to Consultant before all monitoring, meetings, job site visits as well as prior to the commencement of each task and/or Scope of Services item.
7. Consultant will not have control or charge of and shall not be responsible for: (i) construction means, methods, techniques, sequences or procedures; (ii) for safety precautions and programs in connection with the work, for the failure of the Contractor, subcontractors, or any other person performing any of the work, to carry out the Work in accordance with the Contract Documents, (iii) coordination of drawings, (iv) permitting and/or permit expediting. If the Consultant has knowledge of such failures it shall inform the Client.
8. The service provided by Consultant hereunder is a visual observation of readily accessible areas and systems. Latent or concealed defects which are not readily accessible and otherwise not visible or defects which could not be evaluated without using destructive testing methods (i.e. opening of column enclosures, opening of walls opening of ceilings, etc.) are not reviewed.
9. All issues regarding hazardous and toxic materials, sidewalk safety and bridges and all other issues regarding job site safety are the sole responsibility of the Client, and will not be addressed by Consultant.
10. Consultant does not provide or imply any warranty, guaranty, promise to perform or assurance of any kind whatsoever and shall perform its services consistent with the professional skill and care ordinarily provided by firms practicing in the same or similar locality under the same or similar circumstances.
11. With regard to monitoring elements which can be observed only when the walls are open (e.g., fire safing), the Client will have the sole responsibility of coordination between parties and of providing adequate notification to Consultant as to when the observations can be made before the wall is closed. If it becomes necessary for the wall to be reopened in order to allow for the appropriate observation (e.g., of the fire safing etc.), the Client will be responsible for all associated costs.
12. Any actions taken and/or decisions made as a result of any recommendation and/or services provided by Consultant shall be at the entire risk and obligation of the Client.

TERMS & CONDITIONS – LIFE SAFETY:

13. In the event that Consultant will be compelled to participate in any dispute resolution proceedings and/or fact witness depositions to which it is not a party arising from this Agreement, Consultant shall be compensated and reimbursed by Client for all reasonable expenses incurred by Consultant as a result of its participation.
14. Hazardous and Toxic Materials: Consultant shall have no responsibility for the discovery, removal, diagnosing and otherwise preventing the formation of, or protecting against hazardous and toxic materials, organisms, and substances at the Project. The Client or Owner shall bring no claim against Consultant relating to the presence of asbestos, hazardous wastes or any other hazardous or toxic materials at the Project. To the fullest extent permitted by law the Client or Owner shall indemnify, defend, and hold harmless Consultant from and against any and all claims, causes or action, damages, losses, liabilities and expenses, including

© 2023 SLS Consulting, LLC. All Rights Reserved.

but not limited to attorney's fees and insurance deductibles, arising out of the presence of asbestos, hazardous wastes or any other hazardous or toxic materials at the Project site.

15. Arbitration: In the event of a claim, dispute, or other matter in question between the parties arising out of or relating to this Agreement, it shall be resolved by through binding arbitration administered by the American Arbitration Association in accordance with the American Arbitration Association construction rules and procedures then in effect. Such arbitration proceeding shall be conducted in New York, New York unless the parties mutually agree to another location. Arbitration shall be conducted by a single arbitrator jointly selected by the parties, and in the event the parties cannot agree on the selection of the arbitrator within twenty business days from commencement of such action, the arbitrator shall be appointed pursuant to the American Arbitration Association rules. The arbitrator shall decide the dispute expeditiously, the parties' objective being to have a reasoned award and decisions within ninety (90) calendar days from joinder of issue. The arbitrator may extend this period as necessary or appropriate. The arbitrator shall allow limited discovery as is appropriate and fair to the parties. A demand for arbitration shall be made in writing, delivered to the other party to the Agreement, and filed with the person or entity administering the arbitration. The party filing a notice of demand for arbitration must assert in the demand all claims then known to that party on which arbitration is permitted or demanded. The unsuccessful party therein shall pay costs and reasonable attorneys' fees incurred by the prevailing party in such amount as shall be determined by the arbitrator.
16. Limitation of Liability: The principals, employees, affiliates, parents, and agents of Consultant shall in no event be personally liable to the Client or any other third party. In no event shall Consultant be liable to the Client, or any other entity, for an amount in excess of the actual fees collected by Consultant for this engagement, nor for any consequential, incidental, economic, special, reliance, liquidated, performance, expectation, or delay damages or for any design or construction defects. This provision shall survive termination or completion of this Agreement.
17. Indemnification: Client agrees, to the fullest extent permitted by law, to defend, indemnify and hold Consultant harmless from any damage, liability or cost (including reasonable attorneys' fees and costs of defense) to the extent caused by Client's negligence, acts, breach of this Agreement, errors or omissions and those of its contractors, subcontractors or consultants or anyone for whom Client is legally liable, and arising from the Project. This provision shall survive termination or completion of this Agreement.
18. Notice of Claims: For purposes of notice hereunder and for any other notice required by this Agreement, notice shall be given by certified mail or by hand delivery as follows:

    If to the Client: refer to cover page of this document.
    If to Consultant:
    Chief Executive Officer
    SOCOTEC, Inc.
    151 West 42nd Street, 24th Floor
    New York, New York 10036
19. Suspension of Services and Termination: The Agreement may be terminated by either party with seven calendar days advanced written notice to the other party. Consultant shall be entitled to suspend performance of its services under this Agreement if the Client fails to make payments in accordance with the terms of this Agreement. Client shall not be entitled to recover from Consultant any delay or other damages as a result of the invocation of Consultant's right to suspend its services or terminate the Agreement. Upon termination, Client agrees to compensate Consultant for all undisputed services provided up to the date of termination, and the foregoing provisions shall survive termination.
20. Captions and titles of the different sections of this Agreement are solely for reference and are not considered as substantive parts of this Agreement.
21. The sole beneficiaries of this Agreement and the services to be provided hereunder are the parties hereto. This Agreement is not intended and shall not be deemed to confer any benefit or rights upon persons or entities other than the parties hereto, except as set forth in the indemnification section herein.
22. Client's representative listed on the cover page of this document shall be the representative of the Client with the authority to bind the Client for purposes under this Agreement.
23. This Agreement and the rights and obligations of the parties shall be interpreted, governed by, construed and enforced in accordance with the laws of the State of New York, without giving effect to principles of conflicts of laws.
24. This Agreement is the entire agreement and expresses the entire understanding between the Parties as to the subject matter herein. All other agreements between the parties, either express or implied are superseded and replaced in their entirety by this Agreement.

© 2023 SLS Consulting, LLC All Rights Reserved.

INFORMED CONSENT OF OWNER

I HAVE READ AND UNDERSTOOD ALL THE TERMS CONTAINED IN THIS PROPOSAL, IN ANY ATTACHMENT HERETO, AND IN THE APPLICABLE GENERAL TERMS AND CONDITIONS. I HAD TIME AND OPPORTUNITY TO CONSULT WITH MY ATTORNEY BEFORE ENTERING INTO THIS AGREEMENT. I FREELY AND WILLINGLY AGREE TO ALL THE TERMS CONTAINED IN THIS PROPOSAL, ANY ATTACHMENT HERETO, AND THE APPLICABLE GENERAL TERMS AND CONDITIONS.

Owner: _____

By: _____
Name:
Title:

Consultant: SLS Consulting, LLC

By: _____
Zachary Nord, P.E.
Principal

SLS No. 1.7505



AtkinsRéalis

Carlos J. Arboleda, PE
AtkinsRéalis USA Inc.
800 NW 62nd Avenue
Suite 700
Miami, Florida, 33126

Carlos.arboleda@atkinsrealis.com

© AtkinsRéalis USA Inc. except where stated otherwise

EXHIBIT C

Mandatory Submittals and Submittal Schedule

MDC182

FINCANTIERI
INFRASTRUCTURE
FLORIDA

EXHIBIT C PROPOSED FIF - ATKINSREALIS

FOR REVIEW BY PORT of MIAMI

Berth 10 FIF Proposal

Port comments received 07/07/2026 | *GA 07/08/2026* | *Rev 8*

Item #	PAYMENT MILESTONE EVENT - SUBMITTAL	DESCRIPTION		MILESTONE VALUE	WEIGHT %	COMMENT/REFERENCE
A.	**INITIAL START UP COSTS**					
A1	General Conditions	General Conditions	USD	300.000,00	2,2%	*General conditions for the work to be performed/ (FIF to invoice PM the total amount divided into 12 months)*
A2	Insurance	Insurance Policies	USD	985.000,00	7,3%	
		SUB TOTAL	**USD**	**1.285.000,00**	**9,6%**	
B.	**SITE INVESTIGATIONS and STUDIES**					
B1	Site Review Investigation	Perform initial Site Investigation visits to review existing conditions. Coordination with POM and SFCT	USD	110.291,14	0,8%	*Perform site visits at Berth 10 and walk site to visually identify existing items Ref AtkinsRéalis 5.1 - Site Reviews.*
B2	Geotechnical Investigations	Mobilize and Start Geotechnical Investigation. Field work, engineering, recommendations and Final Report	USD	224.773,34	1,7%	*Mobilize, start site Geotechnical Surveys, complete final report and recommendations. Ref AtkinsRéalis 5.2.2-*
B3	Topographical Survey	Mobilize and Start Topo Survey. Marine and Landside. Complete Final Survey drawings	USD	127.937,72	1,0%	*Mobilize, start site Topo Surveys, complete site topo drawings. Ref AtkinsRéalis 5.2.1- Topographic and subconsultant WGI proposal*
B4	SUE Utility Survey	Mobilize and Start SUE Utility Survey. Marine and Landside. Complete Final SUE drawings and report	USD	70.586,33	0,5%	*Mobilize, start site SUE Surveys, complete site SUE drawings. Ref AtkinsRéalis 5.2.1- SUE and subconsultant WGI proposal*
B5	Coral Resources Coordination	Support FIF on the RFP to select Coral relocation subcontractor and review of monitoring reports	USD	41.910,63	0,3%	*Refer to AtkinsRéalis Coral Resources Coordination - AtkinsRéalis Section 5.2.3*
B6	Mooring Analysis	Complete Mooring Analysis	USD	71.689,24	0,5%	*Refer to AtkinsRéalis Section 5.2.4*
B7	Wake and Scour - Passing Ship Analysis	Complete Wake and Scour - Passing Ship Analysis	USD	86.027,09	0,6%	*Refer to AtkinsRéalis Section 5.2.5 and Subconsultant Proposal (Coast & Harbor Engineering)*
B8	Maintenance of Traffic planning	Complete the MOT Berth 10 traffic analysis	USD	49.631,01	0,4%	*Perform study and investigations to determine issues related to accessing the Berth 10 Project thru the MSC Terminal and SFCT areas. to Refer to Section 5.2.6 (Fincantieri & AtkinsRéalis)*
B9	Soils Characterization - Submit Testing Plan to DERM and Final Report	Soils Characterization - Submit initial Testing Plan to DERM and carry out discussions. Submit Final Soils Characterization Report	USD	220.030,82	1,6%	*Interface with Consultants and monitor site activities for all Soils Characterization activities, attend DERM meetings and discussions as needed. Refer to AtkinsRéalis Section 5.2.2, and Subconsultant proposal (Langan)*
B10	Temporary Stormwater Management plan	Prepare drawings and documents for temporary stormwater Management plan and submit	USD	38.601,90	0,3%	*Refer to AtkinsRéalis Section 5.6.1 - Develop a Plan to be used during construction and submit*
B11	Risk Management and Value Engineering	Complete all workshops and submit logs periodically	USD	132.349,37	1,0%	*Refer to AtkinsRéalis Sections 5.3.1 and 5.3.2. Billing will be submitted as per attained progress.*
B12	Hydrographic (bathymetry) Survey	Perform Bathymetric survey to support GMP	USD	15.109,89	0,1%	*Complete Hydrographic Surveys Ref AtkinsRéalis Section 5.2.1- hydrographic Survey and Subconsultant proposal (Morgan & Eklund)*
		SUB TOTAL	**USD**	**1.188.938,48**	**8,9%**	
C.	**LEEDS**					
C1	Leed Certification Concourse Extension (invoiced as needed)	Optional price to obtain GOLD Leed Certification for Concourse Extension	USD	33.087,34	0,2%	*Section 4.2 and 5.4.6*
C2	Sustainability Efforts, Passenger Concourse Extension	Price to provide Sustainability practices for Concourse Extension	USD	165.436,71	1,2%	*Section 4.2 and 5.4.6*
C3	Leed Certification Provisioning Building	Price to obtain SILVER Leed Certification for Provisioning Building	USD	27.572,78	0,2%	*Section 4.3 and 5.5.6*
C4	Sustainability Efforts, Provisioning Building	Price to provide Sustainability practices for Provisioning Building	USD	46.322,28	0,3%	*Section 4.3 and 5.5.6*
		SUB TOTAL	**USD**	**272.419,11**	**2,0%**	
D.	**PERMITS**					
D1	RER Class II - Stormwater Discharge system permit	Preparation of drawings and submittals for the Class II Permit and submitted to RER is complete	USD	82.718,35	0,6%	*Section 5.6.1*
D2	RER Class I - Stormwater Discharge system permit	Coastal Construction Permit - only Miami Dade Building Dept approval (Claas I Permit has been issued by DERM)	USD	66.174,68	0,5%	*Section 5.6.1*
D3	Concourse Bldg. Miami Dade Building Permit	Prepare drawings and documents and submit Concourse Bldg. Permit Drawings to MDCBD	USD	27.572,78	0,2%	*Section 5.6.2*
D4	Provisions Bldg. Miami Dade Building Permit	Prepare drawings and documents and submit Provisions Bldg. Permit documents to MDCBD	USD	77.203,79	0,6%	*Section 5.6.2*
D5	RER Class V Dewatering Permit	Submit all documentation for obtaining Dewatering Permit for construction	USD	18.749,49	0,1%	*Section 5.6.1*
D6	Drainage Wells - FDEP	Permit to construct wells on site	USD	18.749,49	0,1%	*Section 5.6.3*
D7	FDOH - Notice of Intent for Construction of Water Main	FDOH Water Main Permit	USD	18.749,49	0,1%	*Section 5.6.3*
D8	Storm Water pollution Prevention Plan (SWPPP)	Stormwater Pollution Prevention Plan (SWPPP) complete and submitted to Authorities	USD	16.543,67	0,1%	*Section 5.6.1*
D9	Fire Protection Permit -MDFD	Fire main and hydrants approval permit with the MD Fire Dept	USD	11.029,11	0,1%	*Section 5.6.1*
D10	Marine Apron - Master Permit	Marine Apron Master	USD	9.926,20	0,1%	*Section 5.6.2*
		SUB TOTAL	**USD**	**347.417,09**	**2,6%**	

USD 77.203,79

MDC183

FINCANTIERI INFRASTRUCTURE
FLORIDA

EXHIBIT C PROPOSED FIF - ATKINSREALIS

FOR REVIEW BY PORT of MIAMI

Berth 10 FIF Proposal

Port comments received 07/07/2026 | *GA 07/08/2026* | *Rev 8*

Item #	PAYMENT MILESTONE EVENT - SUBMITTAL	DESCRIPTION	MILESTONE VALUE		WEIGHT %	COMMENT/REFERENCE
E.	**COST ESTIMATING / PROJECT SCHEDULES / GMP**					
E1	**Cost Estimates @ 30% Design**	Develop Cost Estimates @ 30% Design for various elements of work	USD	39.704,81	0,3%	*Preparation of cost estimates for the 30% Design. Develop drawings quantities from 30% status drawings. Develop Scopes of Work and Material Listings for cost estimating. Contacting Vendors and Subcontractors to obtain quotations, proposals and specific cost estimates. Review proposal and quotations with all Vendors. Ref Section 11 of Scope of Work*
E2	**Cost Estimates @ 60% Design**	Develop Cost Estimates @ 60% Design for various elements of work	USD	44.116,46	0,3%	*Preparation of cost estimates for the 60% Design. Develop drawings quantities from 60% status drawings. Develop Scopes of Work and Material Listings for cost estimating. Contacting Vendors and Subcontractors to obtain quotations, proposals and specific cost estimates. Review proposal and quotations with all Vendors to assure accuracy. Ref Section 11 of Scope of Work*
E3	**Cost Estimates @ 90% Design**	Develop Cost Estimates @ 90% Design for various elements of work	USD	41.910,63	0,3%	*Preparation of cost estimates for the 90% Design. Develop drawings quantities from 90% status drawings. Develop Scopes of Work and Material Listings for cost estimating. Contacting Vendors and Subcontractors to obtain quotations, proposals and specific cost estimates. Review proposal and quotations with all Vendors to assure accuracy. Ref Section 11 of Scope of Work*
E4	**Project Schedule @ 30% Design**	Project Schedule @ 30% Design	USD	11.029,11	0,1%	*Develop Primavera P6 Project construction Schedule on Preliminary Status based on the 30% design including all relationships between activities for predecessors and successor activities. Obtain schedule input and historical schedule durations from experienced Subcontractors that have performed similar work. Develop realistic production rates for the performance of the work as required and incorporate in the schedule. Establish float durations for assuring activities are completed on time. Incorporate weathers and other delays as realistically expected. Ref Section 10 of Scope of Work*
E5	**Project Schedule @ 60% Design**	Project Schedule @ 60% Design	USD	11.029,11	0,1%	*Develop Primavera P6 Project construction Schedule on Preliminary Status based on the 60% design including all relationships between activities for predecessors and successor activities. Obtain schedule input and historical schedule durations from experienced Subcontractors that have performed similar work. Develop realistic production rates for the performance of the work as required and incorporate in the schedule. Establish float durations for assuring activities are completed on time. Incorporate weathers and other delays as realistically expected. Ref Section 10 of Scope of Work*
E6	**Project Schedule @ 90% Design**	Project Schedule @ 90% Design	USD	11.029,11	0,1%	*Develop Primavera P6 Project construction Schedule on Preliminary Status based on the 90% design including all relationships between activities for predecessors and successor activities. Obtain schedule input and historical schedule durations from experienced Subcontractors that have performed similar work. Develop realistic production rates for the performance of the work as required and incorporate in the schedule. Establish float durations for assuring activities are completed on time. Incorporate weathers and other delays as realistically expected. Ref Section 10 of Scope of Work*
E7	**Prepare GMP Marine based on 100% Design**	Prepare GMP Marine based on 100% Design	USD	8.823,29	0,1%	*Compile and review and recheck the scopes of work, final Design quantities, cost estimates, quotations. proposals and all submittals provided by Vendors, Subcontractors and others and prepare GMP for Marine Works. This effort includes conducting final negotiations with Suppliers, Vendors and Subcontractors to establish optimal prices. It includes evaluating and incorporating Risks and contingencies that have been identified for the Project. Ref Section 7 of Scope of Work*
E8	**Prepare GMP Landside based on 100% Design**	Prepare GMP Landside based on 100% Design	USD	8.823,29	0,1%	*Compile and review and recheck the scopes of work, final Design quantities, cost estimates, quotations. proposals and all submittals provided by Vendors, Subcontractors and others and prepare GMP for Landside Works. This effort includes conducting final negotiations with Suppliers, Vendors and Subcontractors to establish optimal prices. It includes evaluating and incorporating Risks and contingencies that have been identified for the Project. Ref Section 7 of Scope of Work.*
		SUB TOTAL	**USD**	**176.465,82**	**1,3%**	
F.	**DESIGN PHASE I - 30% COMPLETE MILESTONE**					
F1	**PROJECT SPECIFICATIONS - ALL ELEMENTS (MARINE, CONCOURSE AND PROVISIONING BLDG). 60% complete**	Specifications for the Project. Marine, Concourse Extension and Provisioning Building and Site Development. - 30% complete	USD	143.378,48	1,1%	*Sections 5.3.1, 5.3.2, 5.4 and 5.5 Preparation of specifications at 60% complete*
F2	**BASIS OF DESIGN - ALL ELEMENTS (MARINE, CONCOURSE AND PROVISIONING BLDG). 60% complete**	Basis of Design for the Project - 30% Complete	USD	121.320,25	0,9%	*Sections 5.3.1, 5.3.2, 5.4 and 5.5 Preparation of Basis of Design for 60% complete%*
F3	**BULKHEAD DESIGN /TOE WALL / RETURN WALL / DRILLED SHAFTS / APRON- ALL ELEMENTS FOR MARINE SIDE DESIGN.INCLUDING APRON 30% DESIGN**	Bulkhead combi wall and capIng beam design and toe wall / return wall design drawings and including PBB runways. Drilled shafts concrete foundations for high wind bollards. Water distribution and fire protection. Storm water drainage system in the apron. Site clearing, demolition and utility relocation	USD	430.135,44	3,2%	*Sections 5.3.1, and 5.3.2, Perform design, calculations, drawings and all activities to complete this milestone at 30%.*
F4	**CONCOURSE EXTENSION - ALL ELEMENTS FOR STRUCTURAL, MEP AND ARCHITECTURAL DESIGN. 30% DESIGN**	Structural concrete structures and structural steel including roof deck, foundations. Concourse Architectural Design. Concourse MEP Design.	USD	761.008,86	5,7%	*Sections 5.4, Perform design, calculations, drawings and all activities to complete this milestone at 30%*
F5	**PROVISIONS BLDG. ALL ELEMENTS FOR CONCEPT DESIGN, STRUCTURAL, FOUNDATIONS, MEP, SITE DEVELOPMENT, SITE DEMOLITION AND UTILITY RELOCATION, AND HMP POLE RELOCATION. 30% DESIGN**	Concept sketches for Provisions Bldg., structural foundations, MEP and site development concept	USD	485.281,01	3,6%	*Section 5.5 - Perform design, calculations, drawings and all activities to complete this milestone at 30% / Confirm all the sections are well related.*
		SUB TOTAL	**USD**	**1.941.124,05**	**14,5%**	

MDC184

FINCANTIERI INFRASTRUCTURE FLORIDA

EXHIBIT C PROPOSED FIF - ATKINSREALIS

FOR REVIEW BY PORT of MIAMI

Berth 10 FIF Proposal

Port comments received 07/07/2026 | *GA 07/08/2026* | *Rev 8*

Item #	PAYMENT MILESTONE EVENT - SUBMITTAL	DESCRIPTION	MILESTONE VALUE		WEIGHT %	COMMENT/REFERENCE
G.	**DESIGN PHASE II - 60% COMPLETE MILESTONE**					
G1	PROJECT SPECIFICATIONS - ALL ELEMENTS (MARINE, CONCOURSE AND PROVISIONING BLDG). 90 % complete	Specifications for the Project. Marine, Concourse Extension and Provisioning Building and Site Development. - 90% complete	USD	204.038,61	1,5%	*Sections 5.3.1, 5.3.2, 5.4 and 5.5 Develop Specifications to 90%*
G2	BASIS OF DESIGN - ALL ELEMENTS (MARINE, CONCOURSE AND PROVISIONING BLDG). 90 % complete	Design Basis for the Project - 90% Complete	USD	242.640,51	1,8%	*Sections 5.3.1, 5.3.2, 5.4 and 5.5 Develop Design Basis to 90%*
G3	BULKHEAD DESIGN /TOE WALL / RETURN WALL/ DRILLED SHAFTS /APRON - ALL ELEMENTS FOR MARINE SIDE DESIGN. INCLUDING APRON 60% DESIGN	Bulkhead combi wall and caping beam design and toe wall / return wall design drawings and including PBB runways. Drilled shafts concrete foundations for high wind bollards. Water distribution and fire protection. Storm water drainage system in the apron. Site clearing, demolition and utility relocation. Design of turbidity control system. Apron pavement design. 60% Design	USD	501.824,68	3,7%	*Sections 5.3.1, and 5.3.2 Perform design, calculations, drawings and all activities to complete this milestone at 60%*
G4	CONCOURSE EXTENSION - ALL ELEMENTS FOR STRUCTURAL, MEP AND ARCHITECTURAL DESIGN. 60% DESIGN	Design foundation and structural components. Concourse Architectural Design. Concourse MEP & Fire Protection Design. Interior finishes. 60% Design	USD	893.358,23	6,7%	*Sections 5.4 Perform design, calculations, drawings and all activities to complete this milestone at 60%*
G5	PROVISIONS BLDG. ALL ELEMENTS FOR SCHEMATIC DESIGN, STRUCTURAL, FOUNDATIONS, MEP, SITE DEVELOPMENT, SITE DEMOLITION and UTILITY RELOCATION AND HMP POLE RELOCATION. 60% DESIGN	Provisions Bldg. foundations, steel structure , roof and siding, Interior partitions, and interior finishes for Provisions Bldg., Site Roadways, site drainage, barrier walls, outdoor lighting and fence drawings , high mast light pole relocation design, LEED. 60% design	USD	584.543,04	4,4%	*Sections 5.5 Perform design, calculations, drawings and all activities to complete this milestone at 60%*
		SUB TOTAL	**USD**	**2.426.405,06**	**18,1%**	
H.	**DESIGN PHASE III - 90% COMPLETE MILESTONE**					
H1	BULKHEAD DESIGN /TOE WALL / RETURN WALL/ DRILLED SHAFTS/APRON - ALL ELEMENTS FOR MARINE SIDE DESIGN.INCLUDING APRON 90%	Bulkhead combi wall and caping beam design and toe wall / return wall design drawings and including PBB runways. Drilled shafts concrete foundations for high wind bollards. Water distribution and fire protection. Storm water drainage system in the apron. Site clearing, demolition and utility relocation. Design of turbidity control system. Apron pavement design. 90% Design	USD	534.912,03	4,0%	*Sections 5.3.1,and 5.3.2 Perform design, calculations, drawings and all activities to complete this milestone at 90%*
H2	CONCOURSE EXTENSION - ALL ELEMENTS FOR STRUCTURAL, MEP AND ARCHITECTURAL DESIGN. 90% DESIGN	Design foundation and structural components. Concourse Architectural Design. Concourse MEP & Fire Protection Design. Interior finishes. 90% Design	USD	854.756,33	6,4%	*Sections 5.4 Perform design, calculations, drawings and all activities to complete this milestone at 90%*
H3	PROVISIONS BLDG. ALL ELEMENTS FOR DESIGN DEVELOPMENT DESIGN, STRUCTURAL, FOUNDATIONS, MEP, SITE DEVELOPMENT, SITE DEMOLITION and UTILITY RELOCATION AND HMP POLE RELOCATION. 90% DESIGN	Provisions Bldg. foundations, steel structure , roof and siding, Interior partitions, and interior finishes for Provisions Bldg., Site Roadways, site drainage, barrier walls, outdoor lighting and fence drawings , high mast light pole relocation design. LEED 90%	USD	352.931,65	2,6%	*Sections 5.5 Perform design, calculations, drawings and all activities to complete this milestone at 90% .*
		SUB TOTAL	**USD**	**1.742.600,00**	**13,0%**	
I.	**DESIGN PHASE IV - 100% COMPLETE MILESTONE**					
I1	BULKHEAD DESIGN /TOE WALL / RETURN WALL/ DRILLED SHAFTS / APRON - ALL ELEMENTS FOR MARINE SIDE DESIGN. 100% DESIGN	Bulkhead combi wall and caping beam design and toe wall / return wall design drawings and including PBB runways. Drilled shafts concrete foundations for high wind bollards. Water distribution and fire protection. Storm water drainage system in the apron. Site clearing, demolition and utility relocation. Design of turbidity control system. Apron pavement design. 100% Design	USD	198.524,05	1,5%	*Sections 5.3.1, and 5.3.2, Perform design, calculations, drawings and all activities to complete this milestone at 100% / Confirm all the sections are well related.*
I2	CONCOURSE EXTENSION - ALL ELEMENTS FOR STRUCTURAL, MEP AND ARCHITECTURAL DESIGN. 100% DESIGN	Design foundation and structural components. Concourse Architectural Design. Concourse MEP & Fire Protection Design. 100% Design	USD	319.844,30	2,4%	*Sections 5.4 Perform design, calculations, drawings and all activities to complete this milestone at 100%*
I3	PROVISIONS BLDG. ALL ELEMENTS FOR SCHEMATIC DESIGN, STRUCTURAL, FOUNDATIONS, MEP, SITE DEVELOPMENT, SITE DEMOLITION and UTILITY RELOCATION AND HMP POLE RELOCATION. 100% DESIGN	Provisions Bldg. foundations, steel structure , roof and siding, Interior partitions, and interior finishes for Provisions Bldg., Site Roadways, site drainage, barrier walls, outdoor lighting and fence drawings , high mast light pole relocation design. LEED. 100% Design	USD	99.262,03	0,7%	*Sections 5.5 Perform design, calculations, drawings and all activities to complete this milestone at 100% .*
		SUB TOTAL	**USD**	**617.630,38**	**4,6%**	

MDC185

FINCANTIERI
INFRASTRUCTURE
FLORIDA

EXHIBIT C PROPOSED FIF - ATKINSREALIS

FOR REVIEW BY PORT of MIAMI

Berth 10 FIF Proposal

Port comments received 07/07/2026 | *GA 07/08/2026* | *Rev 8*

Item #	PAYMENT MILESTONE EVENT - SUBMITTAL	DESCRIPTION		MILESTONE VALUE	WEIGHT %	COMMENT/REFERENCE
J.	**PERMIT FOLLOW UP and close out (see Note 3)**					
J1	**PERMIT FOLLOW UP and close out (see Note 3)**	PERMIT FOLLOW UP and close out (see Note 3)	USD	-	0,0%	*Removed*
		SUB TOTAL	**USD**	**-**	**0,0%**	
K.	**INDIRECT COST & PROFIT**					
K1	**PROJECT MANAGMENT**	Includes the overall coordination, monitoring, and control of the design phase to ensure that design deliverables are completed in accordance with the project scope, schedule, budget, quality standards, contractual requirements, and stakeholder expectations.	USD	2.630.000,00	19,6%	
K2	**INDIRECT COST**	Include the general administrative, operational, logistical, and support expenses required to manage and support the design phase	USD	784.600,00	5,8%	
		SUB TOTAL	**USD**	**3.414.600,00**	**25,5%**	
		GRAND TOTAL	**USD**	**13.412.600,00**	**100,0%**	

NOTES: 1. Payment Milestone events may be paid partial as per value of worked performed

2. LEEDs Certification Budget above per item paid only if utilized

3. All costs of Milestone J. to be paid no later than 11 months after NTP



MDC186

EXHIBIT D

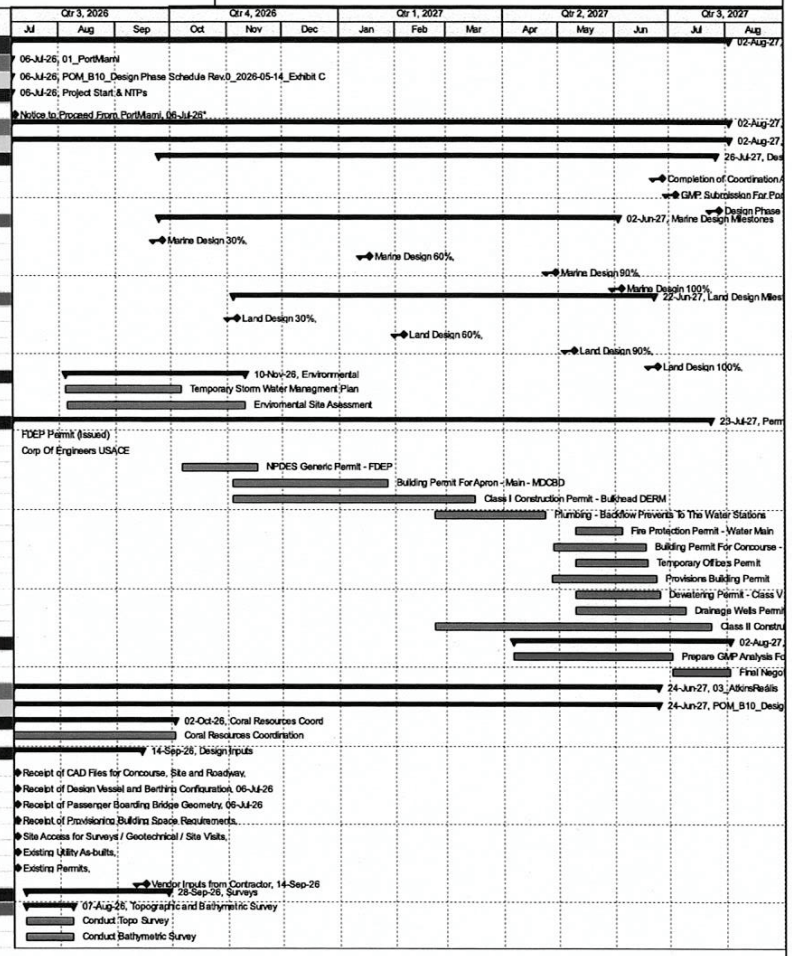
Preliminary Project Schedule

FINCANTIERI INFRASTRUCTURE FLORIDA

EXHIBIT D / DESIGN PHASE SCHEDULE
PORT OF MIAMI - BERTH 10

AtkinsRéalis

Activity ID	Activity Name	Schedule % Complete	Original Duration	Start	Finish
B10 Berth-10 Design Phase Schedule		0%	266	06-Jul-26	02-Aug-27
01_PortMiami		0%	0	06-Jul-26	06-Jul-26
POM_B10_Design Phase Schedule Rev.0_2026-05-14_Exhibit C		0%	0	06-Jul-26	06-Jul-26
Project Start & NTPs		0%	0	06-Jul-26	06-Jul-26
EN-B10-PS-1000	Notice to Proceed From PortMiami	0%	0	06-Jul-26*	
02_Fincantieri Infrastructure Florida		0%	266	06-Jul-26	02-Aug-27
POM_B10_Design Phase Schedule Rev.0_2026-05-14_Exhibit C		0%	266	06-Jul-26	02-Aug-27
Design Phase Milestones		0%	205	24-Sep-26	26-Jul-27
A1390	Completion of Coordination Activities	0%	0		25-Jun-27
A1280	GMP Submission For PortMiami Approval	0%	0		02-Jul-27
A1290	Design Phase Finish	0%	0		26-Jul-27
Marine Design Milestones		0%	179	24-Sep-26	02-Jun-27
A1200	Marine Design 30%	0%	0		24-Sep-26
A1210	Marine Design 60%	0%	0		15-Jan-27
A1220	Marine Design 90%	0%	0		27-Apr-27
A1230	Marine Design 100%	0%	0		02-Jun-27
Land Design Milestones		0%	154	04-Nov-26	22-Jun-27
A1240	Land Design 30%	0%	0		04-Nov-26
A1250	Land Design 60%	0%	0		03-Feb-27
A1260	Land Design 90%	0%	0		07-May-27
A1270	Land Design 100%	0%	0		22-Jun-27
Environmental		0%	68	04-Aug-26	10-Nov-26
A1170	Temporary Storm Water Managment Plan	0%	45	04-Aug-26	06-Oct-26
A1150	Enviromental Site Assesment	0%	68	05-Aug-26	10-Nov-26
Permits		0%	275	06-Jul-26	23-Jul-27
A1000	FDEP Permit (Issued)	0%	1	06-Jul-26	06-Jul-26
A1010	Corp Of Engineers USACE	0%	1	06-Jul-26	06-Jul-26
A1030	NPDES Generic Permit - FDEP	0%	30	07-Oct-26	17-Nov-26
A1060	Building Permit For Apron - Main - MDCBD	0%	61	04-Nov-26	27-Jan-27
A1040	Class I Construction Permit - Bulkhead DERM	0%	95	04-Nov-26	16-Mar-27
A1090	Plumbing - Backflow Prevents To The Water Stations	0%	45	22-Feb-27	23-Apr-27
A1100	Fire Protection Permit - Water Main	0%	20	10-May-27	04-Jun-27
A1120	Building Permit For Concourse - Main - MDCBD	0%	37	28-Apr-27	17-Jun-27
A1020	Temporary Offices Permit	0%	30	10-May-27	18-Jun-27
A1110	Provisions Building Permit	0%	42	27-Apr-27	23-Jun-27
A1070	Dewatering Permit - Class V	0%	35	10-May-27	25-Jun-27
A1050	Drainage Wells Permit	0%	45	10-May-27	09-Jul-27
A1080	Class II Construction Permit, Storm Water Discharge	0%	110	22-Feb-27	23-Jul-27
GMP Analysis		0%	82	06-Apr-27	02-Aug-27
A1130	Prepare GMP Analysis For Construction	0%	61	06-Apr-27	02-Jul-27
A1140	Final Negotiations and Signature of GMP	0%	22	02-Jul-27	02-Aug-27
03_AtkinsRéalis		0%	241	06-Jul-26	24-Jun-27
POM_B10_Design Phase Schedule Rev.0_2026-05-14_Exhibit C		0%	241	06-Jul-26	24-Jun-27
Coral Resources Coord		0%	65	06-Jul-26	02-Oct-26
A1300	Coral Resources Coordination	0%	65	06-Jul-26	02-Oct-26
Design Inputs		0%	49	06-Jul-26	14-Sep-26
EN-B10-DIN-1040	Receipt of CAD Files for Concourse, Site and Roadway	0%	0		06-Jul-26
EN-B10-DIN-1050	Receipt of Design Vessel and Berthing Configuration	0%	0	06-Jul-26	
EN-B10-DIN-1060	Receipt of Passenger Boarding Bridge Geometry	0%	0	06-Jul-26	
EN-B10-DIN-1070	Receipt of Provisioning Building Space Requirements	0%	0		06-Jul-26
EN-B10-DIN-1080	Site Access for Surveys / Geotechnical / Site Visits	0%	0		06-Jul-26
EN-B10-DIN-1090	Existing Utility As-builts	0%	0		06-Jul-26
EN-B10-DIN-1100	Existing Permits	0%	0		06-Jul-26
EN-B10-DIN-1030	Vendor Inputs from Contractor	0%	0	14-Sep-26	
Surveys		0%	55	13-Jul-26	28-Sep-26
Topographic and Bathymetric Survey		0%	20	13-Jul-26	07-Aug-26
EN-B10-SUR-1000	Conduct Topo Survey	0%	20	13-Jul-26	07-Aug-26
EN-B10-SUR-1040	Conduct Bathymetric Survey	0%	20	13-Jul-26	07-Aug-26



Actual Level of Effort | Remaining Work | Milestone
Actual Work | Critical Remaining Work | summary

Date	Revision	Checked	Approved
08-May-26	RevA		

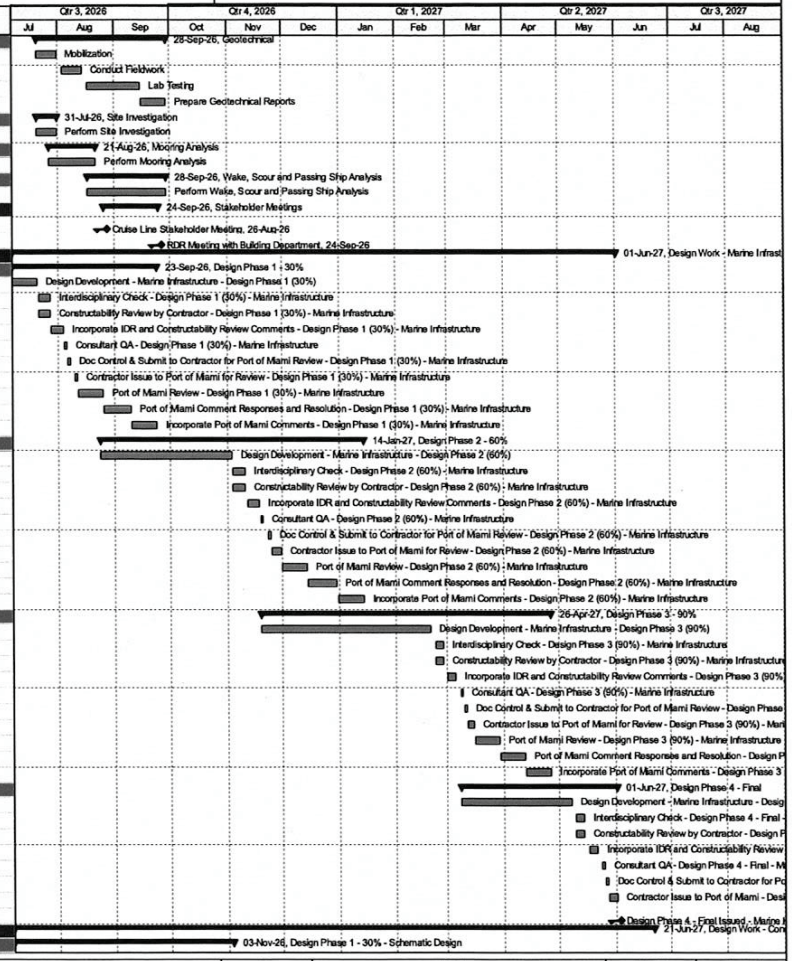
MDC188

FINCANTIERI INFRASTRUCTURE FLORIDA

EXHIBIT D / DESIGN PHASE SCHEDULE
PORT OF MIAMI - BERTH 10

AtkinsRéalis

Activity ID	Activity Name	Schedule % Complete	Original Duration	Start	Finish
Geotechnical		0%	50	20-Jul-26	28-Sep-26
EN-B10-GEO-1000	Mobilization	0%	10	20-Jul-26	31-Jul-26
EN-B10-GEO-1030	Conduct Fieldwork	0%	10	03-Aug-26	14-Aug-26
EN-B10-GEO-1010	Lab Testing	0%	20	17-Aug-26	14-Sep-26
EN-B10-GEO-1020	Prepare Geotechnical Reports	0%	10	15-Sep-26	28-Sep-26
Site Investigation		0%	10	20-Jul-26	31-Jul-26
EN-B10-SUR-1010	Perform Site Investigation	0%	10	20-Jul-26	31-Jul-26
Mooring Analysis		0%	20	27-Jul-26	21-Aug-26
EN-B10-SUR-1020	Perform Mooring Analysis	0%	20	27-Jul-26	21-Aug-26
Wake, Scour and Passing Ship Analysis		0%	30	17-Aug-26	28-Sep-26
EN-B10-SUR-1030	Perform Wake, Scour and Passing Ship Analysis	0%	30	17-Aug-26	28-Sep-26
Stakeholder Meetings		0%	20	26-Aug-26	24-Sep-26
EN-B10-MTG-1000	Cruise Line Stakeholder Meeting	0%	0	26-Aug-26	
EN-B10-MTG-1010	RDR Meeting with Building Department	0%	0	24-Sep-26	
Design Work - Marine Infrastructure		0%	228	06-Jul-26	01-Jun-27
Design Phase 1 - 30%		0%	57	06-Jul-26	23-Sep-26
EN-B10-DP1-1000	Design Development - Marine Infrastructure - Design Phase 1 (30%)	0%	11	06-Jul-26	20-Jul-26
EN-B10-DP1-1010	Interdisciplinary Check - Design Phase 1 (30%) - Marine Infrastructure	0%	5	21-Jul-26	27-Jul-26
EN-B10-DP1-1350	Constructability Review by Contractor - Design Phase 1 (30%) - Marine Infrastructure	0%	5	21-Jul-26	27-Jul-26
EN-B10-DP1-1020	Incorporate IDR and Constructability Review Comments - Design Phase 1 (30%) - Marine Infrastructure	0%	5	28-Jul-26	03-Aug-26
EN-B10-DP1-1080	Consultant QA - Design Phase 1 (30%) - Marine Infrastructure	0%	2	04-Aug-26	05-Aug-26
EN-B10-DP1-1090	Doc Control & Submit to Contractor for Port of Miami Review - Design Phase 1 (30%) - Marine Infrastructu	0%	2	06-Aug-26	07-Aug-26
EN-B10-DP1-1100	Contractor Issue to Port of Miami for Review - Design Phase 1 (30%) - Marine Infrastructure	0%	2	10-Aug-26	11-Aug-26
EN-B10-DP1-1110	Port of Miami Review - Design Phase 1 (30%) - Marine Infrastructure	0%	10	12-Aug-26	25-Aug-26
EN-B10-DP1-1120	Port of Miami Comment Responses and Resolution - Design Phase 1 (30%) - Marine Infrastructure	0%	10	26-Aug-26	09-Sep-26
EN-B10-DP1-1130	Incorporate Port of Miami Comments - Design Phase 1 (30%) - Marine Infrastructure	0%	10	10-Sep-26	23-Sep-26
Design Phase 2 - 60%		0%	96	24-Aug-26	14-Jan-27
EN-B10-DP2-1000	Design Development - Marine Infrastructure - Design Phase 2 (60%)	0%	50	24-Aug-26	03-Nov-26
EN-B10-DP2-1010	Interdisciplinary Check - Design Phase 2 (60%) - Marine Infrastructure	0%	5	04-Nov-26	10-Nov-26
EN-B10-DP2-1340	Constructability Review by Contractor - Design Phase 2 (60%) - Marine Infrastructure	0%	5	04-Nov-26	10-Nov-26
EN-B10-DP2-1020	Incorporate IDR and Constructability Review Comments - Design Phase 2 (60%) - Marine Infrastructure	0%	5	12-Nov-26	18-Nov-26
EN-B10-DP2-1080	Consultant QA - Design Phase 2 (60%) - Marine Infrastructure	0%	2	19-Nov-26	20-Nov-26
EN-B10-DP2-1090	Doc Control & Submit to Contractor for Port of Miami Review - Design Phase 2 (60%) - Marine Infrastructu	0%	2	23-Nov-26	24-Nov-26
EN-B10-DP2-1100	Contractor Issue to Port of Miami for Review - Design Phase 2 (60%) - Marine Infrastructure	0%	2	25-Nov-26	30-Nov-26
EN-B10-DP2-1110	Port of Miami Review - Design Phase 2 (60%) - Marine Infrastructure	0%	10	01-Dec-26	14-Dec-26
EN-B10-DP2-1120	Port of Miami Comment Responses and Resolution - Design Phase 2 (60%) - Marine Infrastructure	0%	10	15-Dec-26	30-Dec-26
EN-B10-DP2-1130	Incorporate Port of Miami Comments - Design Phase 2 (60%) - Marine Infrastructure	0%	10	31-Dec-26	14-Jan-27
Design Phase 3 - 90%		0%	106	19-Nov-26	26-Apr-27
EN-B10-DP3-1000	Design Development - Marine Infrastructure - Design Phase 3 (90%)	0%	60	19-Nov-26	19-Feb-27
EN-B10-DP3-1010	Interdisciplinary Check - Design Phase 3 (90%) - Marine Infrastructure	0%	5	22-Feb-27	26-Feb-27
EN-B10-DP3-1340	Constructability Review by Contractor - Design Phase 3 (90%) - Marine Infrastructure	0%	5	22-Feb-27	26-Feb-27
EN-B10-DP3-1020	Incorporate IDR and Constructability Review Comments - Design Phase 3 (90%) - Marine Infrastructure	0%	5	01-Mar-27	05-Mar-27
EN-B10-DP3-1080	Consultant QA - Design Phase 3 (90%) - Marine Infrastructure	0%	2	08-Mar-27	09-Mar-27
EN-B10-DP3-1090	Doc Control & Submit to Contractor for Port of Miami Review - Design Phase 3 (90%) - Marine Infrastructu	0%	2	10-Mar-27	11-Mar-27
EN-B10-DP3-1100	Contractor Issue to Port of Miami for Review - Design Phase 3 (90%) - Marine Infrastructure	0%	2	12-Mar-27	15-Mar-27
EN-B10-DP3-1110	Port of Miami Review - Design Phase 3 (90%) - Marine Infrastructure	0%	10	16-Mar-27	29-Mar-27
EN-B10-DP3-1120	Port of Miami Comment Responses and Resolution - Design Phase 3 (90%) - Marine Infrastructure	0%	10	30-Mar-27	12-Apr-27
EN-B10-DP3-1130	Incorporate Port of Miami Comments - Design Phase 3 (90%) - Marine Infrastructure	0%	10	13-Apr-27	26-Apr-27
Design Phase 4 - Final		0%	61	08-Mar-27	01-Jun-27
EN-B10-DP4-1000	Design Development - Marine Infrastructure - Design Phase 4 - Final	0%	45	08-Mar-27	07-May-27
EN-B10-DP4-1010	Interdisciplinary Check - Design Phase 4 - Final - Marine Infrastructure	0%	5	10-May-27	14-May-27
EN-B10-DP4-1460	Constructability Review by Contractor - Design Phase 4 - Final - Marine Infrastructure	0%	5	10-May-27	14-May-27
EN-B10-DP4-1020	Incorporate IDR and Constructability Review Comments - Design Phase 4 - Final - Marine Infrastructure	0%	5	17-May-27	21-May-27
EN-B10-DP4-1080	Consultant QA - Design Phase 4 - Final - Marine Infrastructure	0%	2	24-May-27	25-May-27
EN-B10-DP4-1090	Doc Control & Submit to Contractor for Port of Miami - Design Phase 4 - Final - Marine Infrastructure	0%	2	26-May-27	27-May-27
EN-B10-DP4-1100	Contractor Issue to Port of Miami - Design Phase 4 - Final - Marine Infrastructure	0%	2	28-May-27	01-Jun-27
EN-B10-DP4-1170	Design Phase 4 - Final Issued - Marine Infrastructure	0%	0		01-Jun-27
Design Work - Concourse Extension		0%	239	06-Jul-26	21-Jun-27
Design Phase 1 - 30% - Schematic Design		0%	85	06-Jul-26	03-Nov-26



Actual Level of Effort | Remaining Work | Milestone
Actual Work | Critical Remaining Work | summary

Date	Revision	Checked	Approved
08-May-26	RevA		

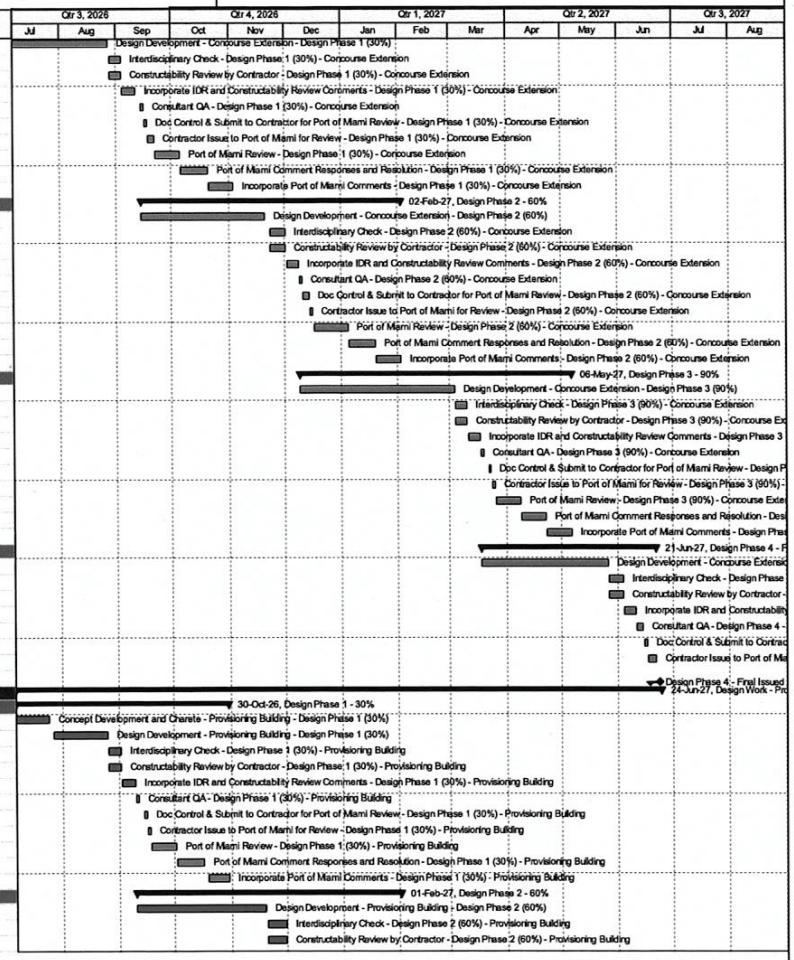
MDC189

FINCANTIERI INFRASTRUCTURE FLORIDA

EXHIBIT D / DESIGN PHASE SCHEDULE
PORT OF MIAMI - BERTH 10

AtkinsRéalis

Activity ID	Activity Name	Schedule % Complete	Original Duration	Start	Finish
EN-B10-DP1-1140	Design Development - Concourse Extension - Design Phase 1 (30%)	0%	39	06-Jul-26	27-Aug-26
EN-B10-DP1-1150	Interdisciplinary Check - Design Phase 1 (30%) - Concourse Extension	0%	5	28-Aug-26	03-Sep-26
EN-B10-DP1-1360	Constructability Review by Contractor - Design Phase 1 (30%) - Concourse Extension	0%	5	28-Aug-26	03-Sep-26
EN-B10-DP1-1160	Incorporate IDR and Constructability Review Comments - Design Phase 1 (30%) - Concourse Extension	0%	5	04-Sep-26	11-Sep-26
EN-B10-DP1-1230	Consultant QA - Design Phase 1 (30%) - Concourse Extension	0%	2	14-Sep-26	15-Sep-26
EN-B10-DP1-1180	Doc Control & Submit to Contractor for Port of Miami Review - Design Phase 1 (30%) - Concourse Extensi	0%	2	16-Sep-26	17-Sep-26
EN-B10-DP1-1190	Contractor Issue to Port of Miami for Review - Design Phase 1 (30%) - Concourse Extension	0%	2	18-Sep-26	21-Sep-26
EN-B10-DP1-1200	Port of Miami Review - Design Phase 1 (30%) - Concourse Extension	0%	10	22-Sep-26	05-Oct-26
EN-B10-DP1-1210	Port of Miami Comment Responses and Resolution - Design Phase 1 (30%) - Concourse Extension	0%	10	06-Oct-26	20-Oct-26
EN-B10-DP1-1220	Incorporate Port of Miami Comments - Design Phase 1 (30%) - Concourse Extension	0%	10	21-Oct-26	03-Nov-26
Design Phase 2 - 60%		0%	94	14-Sep-26	02-Feb-27
EN-B10-DP2-1140	Design Development - Concourse Extension - Design Phase 2 (60%)	0%	48	14-Sep-26	20-Nov-26
EN-B10-DP2-1150	Interdisciplinary Check - Design Phase 2 (60%) - Concourse Extension	0%	5	23-Nov-26	01-Dec-26
EN-B10-DP2-1350	Constructability Review by Contractor - Design Phase 2 (60%) - Concourse Extension	0%	5	23-Nov-26	01-Dec-26
EN-B10-DP2-1160	Incorporate IDR and Constructability Review Comments - Design Phase 2 (60%) - Concourse Extension	0%	5	02-Dec-26	08-Dec-26
EN-B10-DP2-1230	Consultant QA - Design Phase 2 (60%) - Concourse Extension	0%	2	09-Dec-26	10-Dec-26
EN-B10-DP2-1180	Doc Control & Submit to Contractor for Port of Miami Review - Design Phase 2 (60%) - Concourse Extensi	0%	2	11-Dec-26	14-Dec-26
EN-B10-DP2-1190	Contractor Issue to Port of Miami for Review - Design Phase 2 (60%) - Concourse Extension	0%	2	15-Dec-26	16-Dec-26
EN-B10-DP2-1200	Port of Miami Review - Design Phase 2 (60%) - Concourse Extension	0%	10	17-Dec-26	04-Jan-27
EN-B10-DP2-1210	Port of Miami Comment Responses and Resolution - Design Phase 2 (60%) - Concourse Extension	0%	10	05-Jan-27	19-Jan-27
EN-B10-DP2-1220	Incorporate Port of Miami Comments - Design Phase 2 (60%) - Concourse Extension	0%	10	20-Jan-27	02-Feb-27
Design Phase 3 - 90%		0%	102	09-Dec-26	06-May-27
EN-B10-DP3-1140	Design Development - Concourse Extension - Design Phase 3 (90%)	0%	56	09-Dec-26	03-Mar-27
EN-B10-DP3-1150	Interdisciplinary Check - Design Phase 3 (90%) - Concourse Extension	0%	5	04-Mar-27	10-Mar-27
EN-B10-DP3-1350	Constructability Review by Contractor - Design Phase 3 (90%) - Concourse Extension	0%	5	04-Mar-27	10-Mar-27
EN-B10-DP3-1160	Incorporate IDR and Constructability Review Comments - Design Phase 3 (90%) - Concourse Extension	0%	5	11-Mar-27	17-Mar-27
EN-B10-DP3-1230	Consultant QA - Design Phase 3 (90%) - Concourse Extension	0%	2	18-Mar-27	19-Mar-27
EN-B10-DP3-1180	Doc Control & Submit to Contractor for Port of Miami Review - Design Phase 3 (90%) - Concourse Extensi	0%	2	22-Mar-27	23-Mar-27
EN-B10-DP3-1190	Contractor Issue to Port of Miami for Review - Design Phase 3 (90%) - Concourse Extension	0%	2	24-Mar-27	25-Mar-27
EN-B10-DP3-1200	Port of Miami Review - Design Phase 3 (90%) - Concourse Extension	0%	10	26-Mar-27	08-Apr-27
EN-B10-DP3-1210	Port of Miami Comment Responses and Resolution - Design Phase 3 (90%) - Concourse Extension	0%	10	09-Apr-27	22-Apr-27
EN-B10-DP3-1220	Incorporate Port of Miami Comments - Design Phase 3 (90%) - Concourse Extension	0%	10	23-Apr-27	06-May-27
Design Phase 4 - Final		0%	66	18-Mar-27	21-Jun-27
EN-B10-DP4-1180	Design Development - Concourse Extension - Design Phase 4 - Final	0%	50	18-Mar-27	26-May-27
EN-B10-DP4-1190	Interdisciplinary Check - Design Phase 4 - Final - Concourse Extension	0%	5	27-May-27	03-Jun-27
EN-B10-DP4-1470	Constructability Review by Contractor - Design Phase 4 - Final - Concourse Extension	0%	5	27-May-27	03-Jun-27
EN-B10-DP4-1200	Incorporate IDR and Constructability Review Comments - Design Phase 4 - Final - Concourse Extension	0%	5	04-Jun-27	10-Jun-27
EN-B10-DP4-1270	Consultant QA - Design Phase 4 - Final - Concourse Extension	0%	2	11-Jun-27	14-Jun-27
EN-B10-DP4-1220	Doc Control & Submit to Contractor for Port of Miami - Design Phase 4 - Final - Concourse Extension	0%	2	15-Jun-27	16-Jun-27
EN-B10-DP4-1230	Contractor Issue to Port of Miami - Design Phase 4 - Final - Concourse Extension	0%	2	17-Jun-27	21-Jun-27
EN-B10-DP4-1310	Design Phase 4 - Final Issued - Concourse Extension	0%	0		21-Jun-27
Design Work - Provisioning Building		0%	242	06-Jul-26	24-Jun-27
Design Phase 1 - 30%		0%	83	06-Jul-26	30-Oct-26
EN-B10-DP1-1340	Concept Development and Charete - Provisioning Building - Design Phase 1 (30%)	0%	15	06-Jul-26	24-Jul-26
EN-B10-DP1-1240	Design Development - Provisioning Building - Design Phase 1 (30%)	0%	22	27-Jul-26	25-Aug-26
EN-B10-DP1-1250	Interdisciplinary Check - Design Phase 1 (30%) - Provisioning Building	0%	5	26-Aug-26	01-Sep-26
EN-B10-DP1-1370	Constructability Review by Contractor - Design Phase 1 (30%) - Provisioning Building	0%	5	26-Aug-26	01-Sep-26
EN-B10-DP1-1260	Incorporate IDR and Constructability Review Comments - Design Phase 1 (30%) - Provisioning Building	0%	5	02-Sep-26	09-Sep-26
EN-B10-DP1-1330	Consultant QA - Design Phase 1 (30%) - Provisioning Building	0%	2	10-Sep-26	11-Sep-26
EN-B10-DP1-1280	Doc Control & Submit to Contractor for Port of Miami Review - Design Phase 1 (30%) - Provisioning Build	0%	2	14-Sep-26	15-Sep-26
EN-B10-DP1-1290	Contractor Issue to Port of Miami for Review - Design Phase 1 (30%) - Provisioning Building	0%	2	16-Sep-26	17-Sep-26
EN-B10-DP1-1300	Port of Miami Review - Design Phase 1 (30%) - Provisioning Building	0%	10	18-Sep-26	01-Oct-26
EN-B10-DP1-1310	Port of Miami Comment Responses and Resolution - Design Phase 1 (30%) - Provisioning Building	0%	10	02-Oct-26	16-Oct-26
EN-B10-DP1-1320	Incorporate Port of Miami Comments - Design Phase 1 (30%) - Provisioning Building	0%	10	19-Oct-26	30-Oct-26
Design Phase 2 - 60%		0%	95	10-Sep-26	01-Feb-27
EN-B10-DP2-1240	Design Development - Provisioning Building - Design Phase 2 (60%)	0%	49	10-Sep-26	19-Nov-26
EN-B10-DP2-1250	Interdisciplinary Check - Design Phase 2 (60%) - Provisioning Building	0%	5	20-Nov-26	30-Nov-26
EN-B10-DP2-1360	Constructability Review by Contractor - Design Phase 2 (60%) - Provisioning Building	0%	5	20-Nov-26	30-Nov-26



Actual Level of Effort | Remaining Work | Milestone
Actual Work | Critical Remaining Work | summary

Date	Revision	Checked	Approved
08-May-26	RevA		

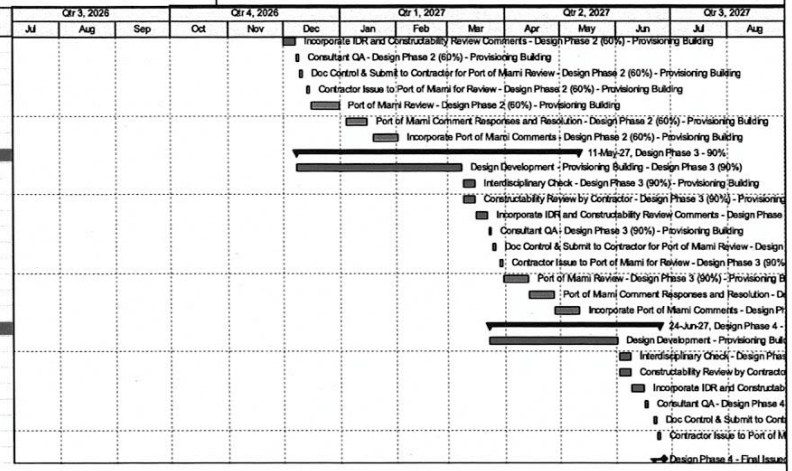
MDC190

FINCANTIERI INFRASTRUCTURE FLORIDA

EXHIBIT D / DESIGN PHASE SCHEDULE
PORT OF MIAMI - BERTH 10

AtkinsRéalis

Activity ID	Activity Name	Schedule % Complete	Original Duration	Start	Finish
EN-B10-DP2-1260	Incorporate IDR and Constructability Review Comments - Design Phase 2 (60%) - Provisioning Building	0%	5	01-Dec-26	07-Dec-26
EN-B10-DP2-1330	Consultant QA - Design Phase 2 (60%) - Provisioning Building	0%	2	08-Dec-26	09-Dec-26
EN-B10-DP2-1280	Doc Control & Submit to Contractor for Port of Miami Review - Design Phase 2 (60%) - Provisioning Buildi	0%	2	10-Dec-26	11-Dec-26
EN-B10-DP2-1290	Contractor Issue to Port of Miami for Review - Design Phase 2 (60%) - Provisioning Building	0%	2	14-Dec-26	15-Dec-26
EN-B10-DP2-1300	Port of Miami Review - Design Phase 2 (60%) - Provisioning Building	0%	10	16-Dec-26	31-Dec-26
EN-B10-DP2-1310	Port of Miami Comment Responses and Resolution - Design Phase 2 (60%) - Provisioning Building	0%	10	04-Jan-27	15-Jan-27
EN-B10-DP2-1320	Incorporate Port of Miami Comments - Design Phase 2 (60%) - Provisioning Building	0%	10	19-Jan-27	01-Feb-27
Design Phase 3 - 90%		0%	108	08-Dec-26	11-May-27
EN-B10-DP3-1240	Design Development - Provisioning Building - Design Phase 3 (90%)	0%	60	08-Dec-26	08-Mar-27
EN-B10-DP3-1250	Interdisciplinary Check - Design Phase 3 (90%) - Provisioning Building	0%	5	09-Mar-27	15-Mar-27
EN-B10-DP3-1360	Constructability Review by Contractor - Design Phase 3 (90%) - Provisioning Building	0%	5	09-Mar-27	15-Mar-27
EN-B10-DP3-1260	Incorporate IDR and Constructability Review Comments - Design Phase 3 (90%) - Provisioning Building	0%	5	16-Mar-27	22-Mar-27
EN-B10-DP3-1330	Consultant QA - Design Phase 3 (90%) - Provisioning Building	0%	2	23-Mar-27	24-Mar-27
EN-B10-DP3-1280	Doc Control & Submit to Contractor for Port of Miami Review - Design Phase 3 (90%) - Provisioning Buildi	0%	2	25-Mar-27	26-Mar-27
EN-B10-DP3-1290	Contractor Issue to Port of Miami for Review - Design Phase 3 (90%) - Provisioning Building	0%	2	29-Mar-27	30-Mar-27
EN-B10-DP3-1300	Port of Miami Review - Design Phase 3 (90%) - Provisioning Building	0%	10	31-Mar-27	13-Apr-27
EN-B10-DP3-1310	Port of Miami Comment Responses and Resolution - Design Phase 3 (90%) - Provisioning Building	0%	10	14-Apr-27	27-Apr-27
EN-B10-DP3-1320	Incorporate Port of Miami Comments - Design Phase 3 (90%) - Provisioning Building	0%	10	28-Apr-27	11-May-27
Design Phase 4 - Final		0%	66	23-Mar-27	24-Jun-27
EN-B10-DP4-1320	Design Development - Provisioning Building - Design Phase 4 - Final	0%	50	23-Mar-27	01-Jun-27
EN-B10-DP4-1330	Interdisciplinary Check - Design Phase 4 - Final - Provisioning Building	0%	5	02-Jun-27	08-Jun-27
EN-B10-DP4-1480	Constructability Review by Contractor - Design Phase 4 - Final - Provisioning Building	0%	5	02-Jun-27	08-Jun-27
EN-B10-DP4-1340	Incorporate IDR and Constructability Review Comments - Design Phase 4 - Final - Provisioning Building	0%	5	09-Jun-27	15-Jun-27
EN-B10-DP4-1410	Consultant QA - Design Phase 4 - Final - Provisioning Building	0%	2	16-Jun-27	17-Jun-27
EN-B10-DP4-1360	Doc Control & Submit to Contractor for Port of Miami - Design Phase 4 - Final - Provisioning Building	0%	2	21-Jun-27	22-Jun-27
EN-B10-DP4-1370	Contractor Issue to Port of Miami - Design Phase 4 - Final - Provisioning Building	0%	2	23-Jun-27	24-Jun-27
EN-B10-DP4-1450	Design Phase 4 - Final Issued - Provisioning Building	0%	0		24-Jun-27



Actual Level of Effort
Actual Work
Remaining Work
Critical Remaining Work
Milestone
summary

Date	Revision	Checked	Approved
08-May-26	RevA		

MDC191

EXHIBIT E

Key Personnel

EDUARDO R. MARTINEZ

Sr Project Manager

Years of Experience
13 Years

Education
B.S. in Construction Management, Florida International University

Areas of Expertise
Seaport
Aviation
Transportation
Educational
Municipal
Commercial
Residential

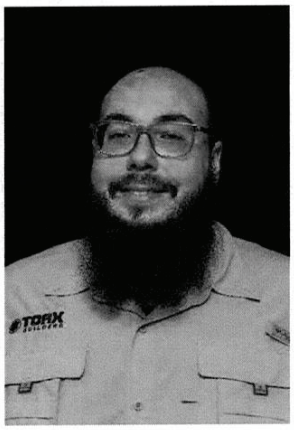
Licensing/Training/ Certifications
OSHA 30
CPR/First Aid Certified
General Contractor License – Florida (In Progress)
LEED AP – BD&C (In Progress)

Employment History
TORX,
Project Manager
Sr Project Manager
2020 to Present

MCM,
Assist. Project Manager
2015 to 2020

Retirement Realty Management,
2014-2015

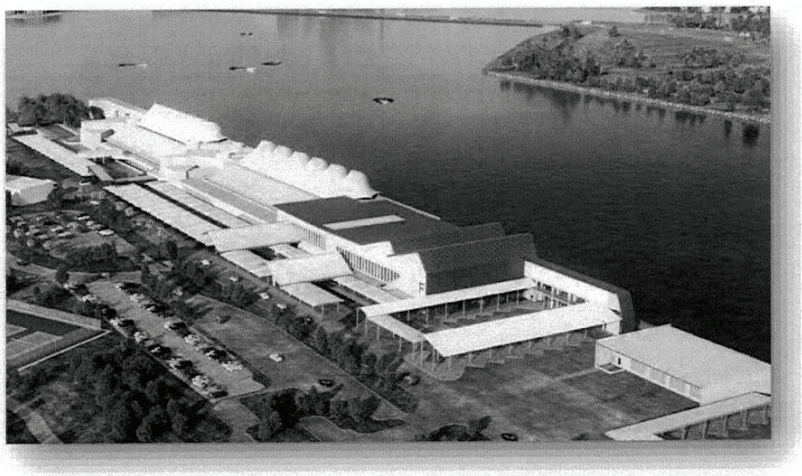
Tong Group,
2011



Eduardo is a Sr Project Manager with 13 years of experience in the construction industry. His areas of expertise include projects in the Seaport sector with experience in Aviation and Municipal sectors. He has experience in LEED Management and sustainable construction which have received various levels of certification. Eduardo has extensive experience with managing Design-Builds, Progressive Design-Builds, and multi-tiered phasing for complex projects, and the demands of throughout Design and Construction. Capable of providing Constructability Reviews throughout the project's life cycle, and formulating responses to project issues/concerns for amicable resolutions. Eduardo utilizes robust organizational and communication skills to partner with the different parts of the project team to lead the project to a successful completion.

RELEVANT PROJECT EXPERIENCE

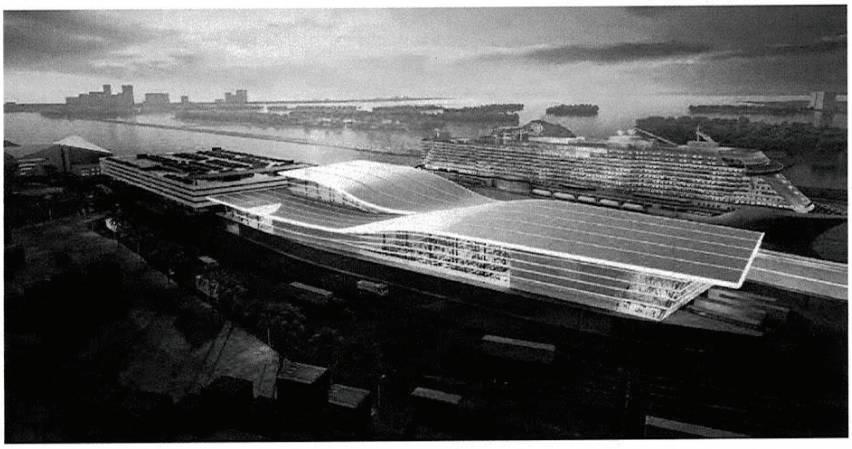
DESIGN-BUILD SERVICES FOR THE CRUISE TERMINAL F EXPANSION AND BERTHING RE-ALIGNMENT PROJECT, Port of Miami, Miami, FL
Cost: $120,751,935
Completion Date: 09/2022
Role: Port of Miami Consultant to Lemartec Corporation
Scope of Work: Design-Build Services for the renovation and expansion of the existing multi-level Cruise Terminal F Building, modifications to the existing Cruise Terminal G CBP area and upgrading the terminal's fire rating/protection, along with improvements to concourses at Cruise Terminals D and E. The entire scope of work takes place within operationally active and secured areas. Design-Build Services are intended to result in a complete, functional, and operational State-of-the-Art Cruise Terminal and ancillary facilities.



MSC MIAMI CRUISE TERMINAL, Port Miami, Miami, FL

Role: Owner's Representative / Project Management Services
Scope of Work: As Owner's Representative for the MSC Miami Cruise Terminal from June 2019 through April 2020, Torx Builders was involved in Pre-Construction Services including but not limited to Coordination with Designers (Architectural, Structural, Mechanical, Electrical, Plumbing, Fire Protection, Civil, Marine), Coordination and Procurement of Permits through Miami Dade County Building Department, Coordination with Agencies having Jurisdiction (FPL, Water & Sewer, DERM, etc), Coordination with County Agencies (PortMiami, Coast Guard, Police Department, Small Business, Art In Public Places), Estimating, Scheduling, Development of Design Criteria Documents, and Development of Request for Qualifications and Pricing for Pre-Construction Services and for Design-Build Services.

As Project Manager for MSC on the MSC Miami Cruise Terminal since August 2021, Torx Builders is managing/overseeing the Design-Builder's design, permitting, construction, testing, and commissioning activities. During construction, Torx Builders is providing daily monitoring and reporting to ensure compliance with the contract documents and county requirements. Torx Builders also serves as liaison with Port Miami, Miami-Dade County and Agencies Having Jurisdiction. Torx Builders is working alongside Gardiner & Theobald, MSC's Contract Manager responsible for Project Controls, to ensure successful delivery of this flagship terminal at Port Miami.



TERMINAL 4 EASTERN EXPANSION AT FORT LAUDERDALE-HOLLYWOOD INTERNATIONAL AIRPORT, Ft. Lauderdale, FL **Cost:** $125,900,000 **Completion Date:** 10/2020
Role: Assistant Project Manager
Scope of Work: As part of the overall expansion of Terminal 4 at Fort Lauderdale-Hollywood International Airport, completed the eastern expansion of the new Concourse G. The general scope of the project included the expansion of the new concourse adding eight (8) gates, demolition of the existing Concourse H, reconfiguration of the Security Screening Check Point (SSCP), construction of the Broward County Aviation Department (BCAD) offices, construction of the building shell space intended for the Federal Inspection Service (FIS) between the existing concourse and the proposed Concourse G, and associated apron work. Completion of this multi-phased expansion required close coordination with project stakeholders and contractors working on adjacent projects for the new hydrant-fueling system and apron improvements, in order to ensure minimal impacts to airport operations and the traveling public throughout construction.



DESIGN-BUILD SERVICES FOR PORTMIAMI TERMINAL F EXPANSION & UPGRADES, Miami, FL
Cost: $37,591,204 **Completion Date:** 12/2017
Role: Project Engineer



Scope of Work: The PortMiami Cruise Terminal F project included demolition work and improvements such as renovating the existing terminal/passenger waiting areas, renovating the baggage storage and handling areas, change of use of the existing facility, demolishing part of the provisioning building to make space for the construction of a new 39,000-square-foot embarkation building (passenger screening and ticketing), demolishing the existing passenger bridge and construction of the new 250-linear-foot passenger bridge. These upgrades and expansion provided improved passenger flow through the terminal building and provided improvements needed to meet the industry demand for larger vessels and make the facility compliant with cruise and security needs. This project achieved a perfect 4.0 performance evaluation from Miami-Dade County.

RAVENSWOOD BUS MAINTENANCE FACILITY, Dania Beach, FL
Cost: $32,578,241 **Completion Date:** 10/2016
Role: Project Engineer
Scope of Work: The scope of this project included the phased demolition of the existing, occupied Broward County Ravenswood Bus Maintenance Facility and the construction of a 167,468-SF multi-story, multi-use double-tee parking structure and 47,320-SF bus maintenance facility. The 249-space parking structure was designed to minimize its carbon footprint to satisfy the requirements for LEED Gold certification. Additionally, the parking structure provided services to support the operation of the entire bus maintenance facility and included office spaces, an automatic bus wash, fuel stations, tire repair station, mechanics shop, conference and training rooms, lounge and miscellaneous staff offices and wellness rooms.



CURRICULUM VITAE



PERSONAL INFORMATION

First name(s) / Surname(s)	**ALBERTO MINO**
Country of Origin Address	**Via Vezio Crisafulli, 42 – 00166 Roma - Italy**
Actual Country and Address	**Qatar – The Pearl, Doha**
Gender	**Male** Marital status **Married / 1 daughter**
Contact numbers	**+974 5506 4798 – +39 335 5216490**
E-mail	**albertominoeng@gmail.com**
Nationality	**Italian**
Date of birth	**27/02/1970**
Education	**Master of Science Degree in Civil Engineering – Professional Engineer (P.E) London Business School - ADP**
Actual Position	**Managing Director – General Manager – Dirigente**

WORKS EXPERIENCE

Date	February 2021 – to date
Name and Address of Employee	**FINCANTIERI S.P.A.** – **FINCANTIERI Services Doha** – Naval Vessels Business Unit
Type of business or sector	Shipbuilding, Maritime Construction Works
Occupation or position held	**Managing Director – General Manager**
Location/Project name / Main Activities / Client / Amount	Middle East (QA) General Manager / Managing Director of the Fincantieri Subsidiary Company in Qatar which contributes in strengthening and developing its presence in the area, developing all services associated to the naval engineering and the defense sectors.
Date	September 2020 – February 2021
Name and Address of Employee	**SOCIETA' ITALIANA DRAGAGGI S.P.A.** Member of DEME GROUP (Dredging Environmental & Marine Engineering)
Type of business or sector	Maritime Construction and Dredging Works
Occupation or position held	**Project Director**
Location/Project name / Main Activities / Client / Amount	Ravenna – (IT) EPCI for design preparation and execution of the works for the Port Hub of Ravenna. Main activities: Dredging, reclamation, reinstatement and construction of quay walls. Client: Ravenna Port Authority. Contract Amount: EUR 198 Million
Date	July 2017 – September 2020
Name and Address of Employee	**DEME GROUP** (Dredging Environmental & Marine Engineering)
Type of business or sector	Maritime Construction and Dredging Works
Occupation or position held	**Area Manager**
Location/Project name / Main Activities / Client / Amount	Middle East Gulf Regional Representative in the Gulf States and responsible to follow the whole project life cycle from concept design, design preparation, tender phase, negotiation, execution, testing and delivery – Stakeholders' Management and Head of business development and Projects.
Date	March 2016 – September 2020

MDC196

Name and Address of Employee	**Middle East Dredging Company QSC (MEDCO)** Member of DEME GROUP (Dredging Environmental & Marine Engineering)
Type of business or sector	Maritime Construction and Dredging Works
Occupation or position held	**General Manager**
Location/Project name / Main Activities / Client / Amount	Doha (QA) General Manager and Regional Representative in the Gulf States and responsible to follow the whole project life cycle from concept design, design preparation, tender phase, negotiation, execution, testing and delivery. Stakeholders' Management
Date	January 2016 – March 2016
Name and Address of Employee	**GEOSEA NV** Member of DEME GROUP (Dredging Environmental & Marine Engineering)
Type of business or sector	Renewable Energy and Civil Engineering
Occupation or position held	**Design Manager**
Location/Project name / Main Activities / Client / Amount	Zwijndrecht (Belgium) Foundations EPCI Off-shore Wind Farms - Courseulles-sur-Mer & St-Nazaire (France) Client: EDF Energies Nouvelles
Date	May 2012 – December 2015
Name and Address of Employee	**DREDGING INTERNATIONAL NV** Member of DEME GROUP (Dredging Environmental & Marine Engineering)
Type of business or sector	Maritime Construction and Dredging Works
Occupation or position held	**Deputy Project Director – Project Control Manager and Design and Engineer Manager**
Location/Project name / Main Activities / Client / Amount	Doha (QA) New Port Project: Dredging, Reclamation and Breakwater construction. Main activities: dredging of a 20 km channel (44 M m^3), reclamation to construct the new Naval Base (4.7 M m^2), revetment works and breakwater construction (3.7M m^3 rock). Client: NPP – New Port Project SC. Contract Amount: 4.492 Billion QAR (about 1 Billion EUR)
Date	2010 – May 2012
Name and Address of Employee	**SOCIETA' ITALIANA DRAGAGGI S.P.A.** Member of DEME GROUP (Dredging Environmental & Marine Engineering)
Type of business or sector	Maritime Construction and Dredging Works
Occupation or position held	**Head of Tender, Engineering Design and Cost estimating** Engineering, Design and Project Coordinating.
Project name / Main Activities / Client / Amount	*Tender Study* **Main Tender:** Preparation of multiple disciplines tender for Marine and dredging projects, Oil & Gas and Environmental Projects including coastal engineering, geotechnical and structural works.
Date	2003 – 2011
Name and Address of Employee	**SOCIETA' ITALIANA DRAGAGGI S.P.A.** Member of DEME GROUP (Dredging Environmental & Marine Engineering)
Type of business or sector	Maritime Construction and Dredging Works
Occupation or position held	**Project Manager**
Location/Project name / Main Activities / Client / Amount	Italy Project Manager with experience delivering multiple maritime infrastructure projects across Italy, ensuring timely execution, quality, and client satisfaction. .
Date	2000- 2003
Name and Address of Employee	**SOCIETA' ITALIANA DRAGAGGI S.P.A.** Member of DEME GROUP (Dredging Environmental & Marine Engineering)
Type of business or sector	Maritime Construction and Dredging Works
Occupation or position held	Project Engineer

Location/Project name / Main Activities / Client / Amount	Castiglioncello – LI – (IT) Project Enginner for several projects in Italy. unt: 18,8 milioni di €
Date	March 2000
Name and Address of Employee	**TEMA ENGINEERING & CONSULTING Sas – Rome (Italy)**
Type of business or sector	Maritime Construction and Dredging Works
Occupation or position held	Project Engineer
Location/Project name / Main Activities / Client / Amount	Ischia (NA) Design for the requalification and nourishment of the Maronti beach in Ischia. Works Amount: 8,0 milion of €.

EDUCATION

Date	May 2000
Name and type of organization providing education or training	**Università degli Studi di Roma**
Principal subjects	Construction Science, Construction Technique Hydraulic Construction Maritime Construction
Title of qualification awarded	**Professional Engineer (P.E)** Registered Engineer at the Italian Order Engineers No. 24594 (Section A)
Level in National classification	Able (www.ording.roma.it)
Date	December 1999
Name and type of organization providing education or training	**Università degli Studi di Roma**
Principal subjects	Construction Science, Construction Technique Hydraulic Construction Maritime Construction
Title of qualification awarded	**Master of Science of Civil Engineering – Structure –** Thesis Theme: Costs Analysis of the sand borrow areas for beach nourishment.
Final Grade	103/110

LANGUAGE, PERSONAL SKILL AND COMPETENCE

MOTHER TONGUE *ITALIAN*

OTHER LANGUAGES

	ENGLISH	*SPANISH*
Reading skills	*Fluent*	*Basic*
Writing skills	*Fluent*	*Basic*
Verbal *skills*	*Fluent*	*Basic*

SKILLS AND COMPETENCE

Leadership e teamwork (and capacity to boost the performance of the teammates)

Client Relationship Management and Stakeholder Engagement

Project Management Methodologies. Technical insight and optimization (strong technical background). Project objectives

Commercial strategy and **Negotiation**

Contract management.

Budgeting and Cost Control

Working in **difficult conditions**

Integrity and Accountability

Adaptability and flexibility to complex challenges.

Resilience and **Composure**

Eng. ALBERTO MINO



MDC198

AZIMUTH
ENGINEERING GROUP

90 East Halsey Road
Suite 382
Parsippany, NJ 07054
973-970-0068

Sid Benteftifa

Sr. Project Manager

CONTACT DETAILS:

sbenteftifa@azimutheg.com
201.923.4299

PARSIPPANY, NJ

AREAS OF EXPERTISE:
Mr. Benteftifa is a Senior Project Manager with over 10 years experience leading an engineering project team. He is responsible for product development and business management, along with designing site plans, structural details, zoning and regulatory drawings for various classification societies, municipalities, clients, and authorities, including ABS/DNV/BV the New York City Fire Department and the Landmark Preservation Commission, Miami-Dade County and Miami Dade Fire Rescue; completing fire suppression hydraulic calculations along with mount, building, tower, and foundation structural analysis; providing presentations; and coordinating construction of various MEP-FP systems.

QUALIFICATIONS:
Bachelor of Science, Industrial Engineering, Northwestern University, Evanston, IL
Bachelor of Science, Manufacturing and Design Engineering, Northwestern University,
BOSIET Training Certified
HUET Training Certified
Safeland/Safegulf Training Certified
OSHA, 10-Hour Construction Program
TWIC Card Holder

PROFESSIONAL MEMBERSHIP:
Member – National Fire Protection Association (NFPA)
Member – New York State Wireless Association
Member – New Jersey Wireless Association
Member – Texas Wireless Association
Member – American Society of Civil Engineers (ASCE)

EXPERIENCE:
Stata Mater / HeliDIFFs – Hasbrouck Heights, NJ
Chief Operating Officer
Head product development engineer for the helideck deck integrated fire fighting systems, including fire suppression sprinkler nozzles, foam-water induction skid, foam proportioner, and associated firefighting equipment. Managerial duties include marketing and developing business with new clients domestically and internationally, and cultivating international sales and distribution network.

Azimuth Engineering Group – Parsippany, NJ
Project Manager
Project Manager responsible for leading multi-disciplinary teams on multiple Telecommunications, Solar, Microgrid, EV Charging, and MEP & Fire Suppression design, construction management, and inspection projects. Duties include designing, overseeing, & reviewing all civil, structural, environmental, mechanical, and electrical deliverables prepared by the team's multiple members. Managerial duties include

AZIMUTH
ENGINEERING GROUP

90 EAST HALSEY ROAD
SUITE 382
PARSIPPANY, NJ 07054
973-970-0068

overseeing project financial health, streamlining current processes, and developing new services for our clients.

Sid Benteftifa

Project Manager

Helidex Offshore – Hasbrouck Heights, NJ
Project Engineer/Manager
Project Engineer/Manager responsible for leading multi-disciplinary teams executing full turnkey EPC projects delivering helicopter landing decks with integrated fire-fighting, electrical, and heat tracing systems to global customers. Duties included working with commercial team for preparation of project proposals and bid documentation. Designing the helicopter landing deck structure, overseeing production of Construction Drawings, design and integration of firefighting systems, design and integration of lighting and heat tracing systems, supervising fabrication/inspection activities, and on-site construction supervision at customer shipyards globally.

NOTABLE PROJECTS:
MSC Miami Cruise Terminal – Miami, Florida
-Managed landside Permitting and Temporary Certificate of Occupancy (TCO) Process for MSC Miami Cruise Terminal and Associated Parking Garage
-Managed coordination with Miami Dade Fire Rescue for landside inspections related to Fire Sprinkler, Fire Alarm, and Life Safety
-Resolved construction conflicts in field for MEP related trades to ensure minimal disruption of works
-Coordinated Construction Operations for MEP-FP Systems under direction of lead construction manager to resolve constraints and ensure successful inspection
-Oversee Project Closeout phase including permit closeout, closeout documentation and facilitating owner training of various MEP related systems
-Facilitated communications between Owner and various subcontractors to ensure compliance with design and Owner criteria to minimize potential re-work

Helipad Deck Integrated Fire Fighting (DIFF) Systems Design and Sales – Bahrain, China, and UAE
- Serves as head product development engineer for the helipad fire suppression equipment, as well as integration design of the DIFF system, lighting, lighting system controls, and the helicopter landing pad.
- These helipad and DIFF system projects are designed for helicopter transport to offshore oil rigs, vessels, and wind turbines.

DEME Orion Helicopter Deck – Jiangsu, China
- Served as project manager responsible for overall design of an aluminum helicopter deck including aluminum pancake, aluminum support trusses, fixed foam fire fighting system, lighting system, status light system & electric heat tracing system.
-Coordinated with Naval Architect for Design of Supporting Steel Structure and FEA of connection of steel structure to vessel
- Prepared structural & fire-suppression design documentation and oversaw others preparing electrical design documentation.
- Created Inspection and testing plan and conducted inspections per company standard, customer requirement, and classification society rules.

AZIMUTH
ENGINEERING GROUP

90 East Halsey Road
Suite 382
Parsippany, NJ 07054
973-970-0068

- Supervised packing of all materials and equipment for export packaging to China for delivery to customer facility.
- Provided on-site construction supervision for helideck structural assembly and installation on vessel with installation and commissioning of firefighting system, lighting system, and heat tracing system.

Industrial/Multi-Family Residential MEP/Fire Suppression Design – Various US States

- Serves as Project Manager responsible for the MEP systems design including self-performing fire suppression system design of multiple industrial warehouses and (5) medium sized multi-family developments.
- Created fire suppression system hydraulic calculations, selected fire sprinkler equipment, determined fire pump requirements and prepared sketches for preparation of construction drawings by drafting team and submittal to AHJ
- Manage the development of zoning/permit drawings in conjunction with local zoning requirements.
- Coordination of in-house and sub-vendor resources for MEP design/engineering, site survey services, hydrant flow test, and planning/photo simulation services

Sid Benteftifa

Project Manager

Telecommunications and Wireless Tower Designs – Various US States

- Serves as Project Manager responsible for the site design and structural analysis of over 350 sites across the continental United States.
- Train staff on the use of tower analysis software to design, analyze, and reinforce structures including guyed towers, lattice towers, monopoles, water tanks, buildings, and foundations.
- Develop staff to complete field survey management services and quality control of design documents.
- Manage the development of zoning/permit drawings in conjunction with local zoning requirements.
- Coordination of in-house and sub-vendor resources for tower inspection and structural assessment, MEP design/engineering, site survey services, environmental services, geotechnical services, and planning/photo simulation services

JAIME RODRIGO BUSTOS PEÑALOZA

CIVIL CONSTRUCTION ENGINEER

Phone: +56 9 8596 6787 Email: bustospjr@gmail.com Nationality: Chilean RUT: 13.858.452-6

1. EXECUTIVE PROFILE

Civil Construction Engineer with over 18 years of progressive international experience in the planning, scheduling, control, and design coordination of large-scale, high-complexity construction projects, with specialized focus on healthcare infrastructure and port and passenger terminal facilities. Proven track record across projects executed in Chile, the United States, and Sint Maarten (Dutch Caribbean), under multiple contractual frameworks including FIDIC (Gold Book), EPC, and Chilean Public Works regulations (DS MOP 75).

Recognized for combining technical rigor in CPM scheduling, design coordination, and progress control with a structured legal-contractual approach, supported by formal post-graduate training in Construction Law. Experienced in managing project controls departments, coordinating multidisciplinary design and construction interfaces, supporting executive reporting, and preparing contractual claims and time-impact analyses.

Currently serving as Design, Procurement and Planning Coordinator for the Sint Maarten General Hospital Project under a FIDIC Gold Book Design–Build–Finance–Maintain contract, supporting design management and planning workstreams for the project delivery team.

2. CORE COMPETENCIES

- Project Controls & Planning Management
- Critical Path Method (CPM) Scheduling
- Time Impact Analysis & Schedule Forecasting
- Contractual Claims Preparation & Substantiation
- EPC and Public Works Contract Management
- Healthcare Infrastructure Project Delivery
- Procurement Planning Support
- Bilingual Project Documentation (ES / EN / IT)
- Design Coordination & Multidisciplinary Interfaces
- Last Planner® System Implementation
- Progress and Productivity Control
- FIDIC Contract Administration (Gold Book)
- Construction Law (post-graduate diploma)
- Subcontractor Coordination
- Executive Reporting to Senior Management
- Multi-Jurisdictional Project Experience

3. PROFESSIONAL EXPERIENCE

Design and Planning Coordinator

FINSO – Fincantieri Infrastrutture Sociali S.p.A. | *Sint Maarten, Dutch Caribbean (initially based in Chile)* | January 2026 – Present

Member of the Fincantieri Polo Infrastrutture Group. Sint Maarten General Hospital Project — Design, Procurement, Construction and Maintenance contract under a FIDIC Gold Book contractual framework.

- Coordinate design workstreams across architectural, structural, MEP, and medical-equipment disciplines, ensuring alignment with employer's requirements and contractual deliverables.
- Support the development and maintenance of the integrated project schedule covering design, procurement, construction, and maintenance phases.

MDC202